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Part V
Regional cooperation for development

Section 17
Economic and social development in Africa

(Programme 14 of the biennial programme plan and priorities for the period 2008-2009)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-second Session* (A/62/6/Add.1).

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Section 17A
Regional commission

Overview

17A.1 The programme of work described below is based on programme 14, Economic and social development in Africa, of the biennial programme plan and priorities for the period 2008-2009. This programme is under the responsibility of the Economic Commission for Africa (ECA).

17A.2 The overall objective of the programme is to assist African countries to formulate and implement the policies and programmes that will lead to sustainable economic growth and social development, with particular emphasis on poverty reduction, as envisaged in the New Partnership for Africa's Development (NEPAD), as well as the internationally agreed development goals, including those contained in the United Nations Millennium Declaration, and in the outcomes of other major United Nations conferences and international agreements since 1992.

17A.3 The mandate for the programme derives from Economic and Social Council resolution 671 A (XXV), by which the Council established the ECA. This mandate has been further elaborated in a number of resolutions of the General Assembly and the Economic and Social Council as well as in resolutions 718 (XXVI), 726 (XXVII), 779 (XXIX) and 809 (XXXI) of ECA. Further mandates have emanated from NEPAD and the outcomes and decisions of global conferences, including the 2005 World Summit Outcome.

17A.4 Early in 2006, the new Executive Secretary of ECA reviewed the strategic directions, programmes, organizational structure, management and administrative processes of the Commission with a view to repositioning it so as to better respond to Africa's emerging challenges. The main outcome of the review process was considered by the ECA Conference of African Ministers of Finance, Planning and Economic Development at its annual meeting, in May 2006, which, by its resolution 844 (XXXIX), fully endorsed the new proposals for repositioning ECA. Furthermore, the African Union Summit, held in Banjul on 1 and 2 July 2006, adopted a decision (Assembly/AU/Dec.14 (VII)), by which it welcomed the commitment of the Executive Secretary of ECA to strengthening and repositioning the Commission to address Africa's development challenges and reaffirmed the role of the Commission as a key and necessary United Nations institution in Africa to assist and facilitate the work of the African Union (AU) and the regional economic communities. The Summit, in particular, called for the strengthening of the African Union Commission, the ECA and the African Development Bank (AfDB) partnership.

17A.5 A main feature of these challenges is the high prevalence of poverty in Africa. In a number of countries the process of socio-economic development has been disrupted by violent conflicts. The region has the highest proportion of people living on less than $1 a day and it is the only continent not on track to meet the Millennium Declaration target of halving poverty by 2015. In order, therefore, to reduce the high incidence of poverty, African countries face the challenge of fashioning viable strategies to promote growth with equity and integrating their economies to overcome the limitations of fragmentation. Globalization poses risks for African countries, but can also bring them benefits, especially in the area of trade and investment. Stronger institutions and governance mechanisms are also central to overcoming these challenges.

17A.6 The dual role of the ECA as a regional arm of the United Nations and as part of the regional institutional landscape in Africa endows it with unique comparative advantages that enable it to make a significant contribution to the efforts of member States to address these challenges. Its strength derives from its role as the only United Nations agency mandated to operate at the regional and subregional levels to harness resources and bring them to bear on Africa's priorities.

This is particularly important because the perspectives of AU and NEPAD are primarily regional and subregional. This comparative advantage is also reflected in the leadership role of the Commission in coordinating United Nations inter-agency support to NEPAD.

17A.7 The mandate and role of the Commission are consistent with and complementary to those of AU and AfDB, the two other continental organizations. The understanding in Africa is that AU will provide the political framework, while ECA acts as the technical arm and AfDB provides funding and financial backing. The cooperation among the three organizations will be further enhanced by the harmonization of their institutional machineries and a revived joint secretariat to promote joint programming of activities. The role of the subregional offices of the Commission is also to be enhanced to make them privileged partners of the regional economic communities, which will entail the signing of partnership agreements that contain multi-year programmes.

17A.8 The overall objective of a repositioned ECA for the period 2008-2009 will be to deploy its comparative advantage in support of continental efforts to overcome present challenges and to achieve sustained growth and development. The new programme directions will focus on the following two pillars:

(a) Promoting regional integration in support of the African Union vision and priorities. African countries have consistently affirmed their desire for closer integration in order to reap associated benefits, such as economies of scale, reduced transaction costs and improved infrastructural links. ECA will therefore focus on undertaking research and policy analysis on regional integration issues, building capacity and providing technical assistance to institutions driving the process of regional integration, in addition to working on a clear set of cross-border activities and initiatives;

(b) Meeting the special needs and emerging global challenges of Africa. It is generally recognized that Africa has special needs, which include attracting financial resources for development, obtaining debt relief, utilizing trade opportunities, adding value in production, combating HIV/AIDS and educating its people. These needs also take on special significance in the context of a rapidly changing global environment. The AU NEPAD programme presents a well-articulated framework for addressing the continent's development challenges, and the General Assembly, in its 2005 World Summit Outcome, reaffirmed the importance of coherent support for the programmes drawn up by African leaders within the framework of the New Partnership for Africa's Development.

17A.9 The two pillars of ECA work are to be conducted through 10 subprogrammes rearranged to avoid duplication of functions, promote complementarities, eliminate inconsistencies and place required emphasis on important sectors. The subprogrammes are focused on the following themes: trade, finance and economic policy; food security and sustainable development; governance and public administration; information and science and technology for development; economic cooperation and regional integration; gender and women in development; social development; subregional activities for development; statistics; and development planning and administration.

17A.10 The programme directions will be underpinned by the commitment to make ECA a knowledge-based organization at the cutting-edge of development thinking in the region and a motivating force behind a network of researchers, practitioners and policymakers engaged in the production, sharing and dissemination of knowledge. The knowledge management initiative will facilitate synergies across subprogrammes and underpin continuous improvement in performance and service standards that will in turn impact positively on the policies adopted by member States and regional economic communities.

17A.11 The repositioned ECA will seek to achieve identifiable outcomes and results with clear and measurable indicators of achievement. Key among the desired results are: progress towards

achieving the Millennium Development Goals, including poverty and gender equity; increased regional integration; development of productive sectors, including greater value-addition; increased integration into the global economy; improved macroeconomic policies and economic governance.

17A.12 ECA will continue to work to support the achievement of cross-cutting outcomes and results throughout its work programme, especially by continuing to mainstream gender concerns across subprogrammes and supporting measures related to improved governance, appreciable post-conflict development and a more human rights-based approach to development. In its resolution 60/235, the General Assembly requested the Secretary-General to submit to the Assembly at its sixty-first session, a comprehensive plan of action to strengthen the regional offices of ECA, based on the recommendations of the Office of Internal Oversight Services (A/60/120). The Secretary-General, in the annex to his report (A/61/471), outlined the revisions to subprogramme 7, which proposed a separate subprogramme of work for each of the five ECA subregional offices. The Advisory Committee on Administrative and Budgetary Questions in its report (A/61/544) commented that the General Assembly may wish to note the actions already taken to implement the OIOS recommendations concerning the programme and administrative management of the subregional offices of ECA. The General Assembly by its resolution 61/234 noted with appreciation the steps taken to define the role and mission of the subregional offices so as to address the recommendations made by the Office of Internal Oversight Services, hence the proposals in this proposed programme budget for 2008-2009 reflect separate components under subprogramme 7 that are specific to each subregional office. In accordance with General Assembly resolution 58/269, the revised subprogramme 7, Subregional activities for development, as presented in the present proposed programme budget for the biennium 2008-2009 will be submitted for the review of the Committee for Programme and Coordination at its forty-seventh session.

17A.13 ECA will deliver on the expected outcomes and results by improving the quality of the services that it provides in the area of knowledge generation, sharing and networking; advocacy and consensus-building; and advisory services and technical cooperation. Accordingly, the Commission will continue to undertake research and policy analysis to support informed decision-making and policy formulation in the region and assist the process of consensus-building on major international initiatives. Demand-driven advisory services will also be used to help to improve regional capacity to design and implement development policies. The Commission will ensure the high quality of its outputs by incorporating quality assurance processes in its delivery model. This will ensure relevance, responsiveness to client needs and accountability for compliance with stipulated processes and standards.

17A.14 The programme will leverage its comparative strengths by the strategic use of its partnerships to harness resources, ensure coherence, build synergies and avoid duplication of efforts. To that end, the Commission will continue to build on its existing partnerships with AU, AfDB, regional economic communities and African civil society and private sector organizations. At the same time, bilateral partners that have supported ECA work will be actively engaged for fund-raising, the sharing of experiences and joint delivery of services. In addition to current developed country partners, ECA will contribute to South-South cooperation by extending its active partnerships to other developing country regions.

17A.15 Inter-agency coordination and collaboration among United Nations agencies working in Africa will be strengthened through the regional consultation meetings of the United Nations agencies convened by ECA in support of NEPAD priorities. ECA will continue to be involved in the work of the Executive Committee on Economic and Social Affairs as the main vehicle for ensuring policy and operational coherence in the context of the World Summit Outcome. It will also collaborate in

this regard with the United Nations Development Group entities in strengthening the links between normative and operational activities of the United Nations system.

17A.16 The expected accomplishments and indicators of achievement of the programme for the biennium 2008-2009 are detailed, together with regional resources under the programme of work as well as under Executive direction and management.

17A.17 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 17A.1 and as described in the output information for each subprogramme.

Table 17A.1 **Summary of publications**

	2004-2005 actual[a]	*2006-2007 estimate*[a]	*2008-2009 estimate*[a]
Recurrent	41	25	23
Non-recurrent	81	62	50
Total	**122**	**87**	**73**

[a] Estimates include only programmed and carried-forward outputs. Actual includes only implemented and reformulated outputs.

17A.18 The overall resources under this section amount to $107,524,700, before recosting, reflecting a growth of $1,829,100, or 1.7 per cent, compared with the revised appropriation for the biennium 2006-2007. The increase is mainly the result of the implementation of the revised subprogramme 7, which proposed a separate subprogramme of work for each of the five subregional offices, and the newly created subprogrammes 9, Statistics, and 10, Social development, in response to ECA resolution 844 (XXXIX) on repositioning ECA to better respond to Africa's priorities. The proposed increase in resources are directed towards increased operational activities, improved information and communication technology systems and expanded training opportunities, which is summarized below:

(a) An increase of $3,257,200, under Executive direction and management consisting of: (i) an increase of $3,136,900 under post resources due to the establishment of 1 new P-4, Economics Affairs Officer, in the Office of the Executive Secretary, to support the coordination of subregional activities of the five subregional offices ($181,000) and the inward redeployment of 16 posts (7 Professional and 9 General Service/Other level) of the Overall Management Section, under Programme support, to a renamed Office of Strategic Planning and Programme Management, under Executive direction and management, in line with the views expressed by the Advisory Committee on Administrative and Budgetary Questions in its report A/54/7 (para. V.4) to standardize the presentation of regional commissions programme budgets ($2,955,900); and (ii) an increase of $120,300 in non-post resources for overtime; and travel of staff; resulting from the inward redeployment from Programme support to the renamed Office of Strategic Planning and Programme Management;

(b) An increase of $1,964,800, under programme of work, consisting of: (i) an increase of $1,564,500 under post resources due to the establishment of 8 new P-4 posts, for Economics Affairs Officers, distributed among the five subregional offices (1 P-4 post for subregional activities for development in North Africa, 2 P-4 for West Africa, 1 P-4 for Central Africa, 2 P-4 for East Africa, and 2 P-4 for Southern Africa) to lead the delivery of operational activities of the ECA subregional offices ($1,448,000); and to the establishment of 5 local

level posts for Information Assistants, 1 for each of the five subregional offices, to support the enhanced mandate of the subregional offices ($116,500); and (ii) a net increase of $400,300 in non-post requirements, relating, inter alia, to increases for other staff costs; consultants and experts; travel of staff; general operating expenses; and other operational needs; and offset by, a decrease for contractual services. Redeployment of 12 posts (9 Professional and 3 General Service/Other level) from subprogramme 6, Gender and women in development, to subprogramme 10, Social development, in response to the establishment of a new subprogramme 10 as part of the biennial programme plan for the biennium 2008-2009 is also proposed;

(c) A net decrease of $3,297,200 under Programme support consisting of: (i) a decrease of $2,955,900 under post resources due to the outward redeployment of 16 posts (7 Professional and 9 local level) from the Overall Management Section, under Programme support, to the renamed Office of Strategic Planning and Programme Management, under Executive direction and management ($2,955,900); and (ii) a net decrease of $341,300 under non-post resources consisting of decreases as a result of redeployments to Executive direction and management for the renamed Office of Strategic Planning and Programme Management and to the subregional offices; and reductions mainly for general operating expenses and other operational needs, partly offset by increases under rental and maintenance of premises and other staff costs.

17A.19 In the biennium 2008-2009, the projected extrabudgetary resources of $72,663,200, mobilized from mostly bilateral sources under agreements between the Commission and global and regional institutions and organizations concerned with African development, will supplement the regular budget to finance technical cooperation activities in the broad priority areas, including building capacity for meeting the United Nations Millennium Development Goals; integrated water resources management; improving good governance systems; harnessing information and communications technology for socio-economic development; strengthening capacity for trade negotiations; integrating gender concerns into development policies and programmes; and providing support to member States and the regional economic communities in the implementation of NEPAD. The projected increase in extrabudgetary resources compared to the current biennium is based on expected results from the ECA repositioning exercise and the placement of an appropriate extrabudgetary resources mobilization strategy that envisions extrabudgetary resources will greatly improve in the biennium 2008-2009.

17A.20 Pursuant to General Assembly resolution 58/269 of 23 December 2003, resources identified for the conduct of monitoring and evaluation are estimated at $1,339,900. This amount includes $817,800 under the programme budget and $522,100 financed from extrabudgetary resources.

17A.21 It will be recalled that in his note to the General Assembly (A/61/758), the Secretary-General submitted his comments on the recommendations contained in the report of the Redesign Panel on the United Nations system of administration of justice (A/61/205), and identified the time and resources needed to implement the recommendations of the Panel. The proposed resource redeployments and growth sought by the Secretary-General in his note have not been incorporated under the present budget section. In resolution 61/261 of 4 April 2007, the General Assembly decided to establish a new, independent, transparent, professionalized, adequately resourced and decentralized system of administration of justice, and further requested the Secretary-General to report on resources required for the implementation of that resolution as a matter of priority at the second part of its resumed sixty-first session, and to further report on issues identified in the resolution regarding the establishment of the new system of administration of justice no later than the early part of the main part of its sixty-second session. Following consideration, decisions of the General Assembly on those reports and the related resource proposals would be incorporated in the

budget appropriation at the time of adoption of the programme budget for the biennium 2008-2009 in December 2007.

17A.22 The percentage distribution of total resources under this section for the biennium 2008-2009 is shown in table 17A.2.

Table 17A.2 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs	0.5	—
B. Executive direction and management	8.4	6.6
C. Programme of work		
1. Trade, finance and economic development	5.9	11.0
2. Food security and sustainable development	4.8	7.0
3. Governance and public administration	5.7	11.0
4. Information and science and technology for development	4.4	11.0
5. Economic cooperation and regional development	3.5	10.3
6. Gender and women in development	3.1	3.1
7. Subregional activities for development		
(a) Subregional activities in North Africa	4.7	4.1
(b) Subregional activities in West Africa	4.5	4.1
(c) Subregional activities in Central Asia	4.9	4.1
(d) Subregional activities in East Africa	4.6	4.1
(e) Subregional activities in Southern Africa	4.7	4.1
8. Development planning and administration	0.9	—
9. Statistics	2.4	8.2
10. Social development	3.3	5.6
Subtotal	**57.4**	**87.7**
D. Programme support	33.7	5.7
Total	**100.0**	**100.0**

Table 17A.3 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2004-2005 expenditure*	*2006-2007 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2008-2009 estimate*
			Amount	*Percentage*			
A. Policymaking organs	632.4	684.3	(95.7)	(14.0)	588.6	98.0	686.6
B. Executive direction and management	4 515.0	5 781.9	3 257.2	56.3	9 039.1	697.0	9 736.1
C. Programme of work	53 433.9	59 731.4	1 964.8	3.3	61 696.2	5 042.9	66 739.1
D. Programme support	32 600.8	39 498.0	(3 297.2)	(8.3)	36 200.8	4 333.6	40 534.4
Subtotal (1)	**91 182.1**	**105 695.6**	**1 829.1**	**1.7**	**107 524.7**	**10 171.5**	**117 696.2**

(2) *Extrabudgetary*

	2004-2005 expenditure	*2006-2007 estimate*	*2008-2009 estimate*
(a) Services in support of:			
(i) United Nations organizations	1 874.9	2 621.8	3 023.2
(ii) Extrabudgetary activities	1 629.3	2 485.9	2 535.9
(b) Substantive activities	—	—	—
(c) Operational projects:			
UNDP	(263.6)	1 482.7	6 000.0
United Nations Trust Fund for African Development	642.2	3 682.8	1 400.0
UNFPA	611.0	10.5	—
Bilateral sources	16 035.8	40 200.8	59 704.1
Subtotal (2)	**20 529.6**	**50 484.5**	**72 663.2**
Total (1) and (2)	**111 711.7**	**156 180.1**	**190 359.4**

Table 17A.4 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2006-2007*	*2008-2009*	*2006-2007*	*2008-2009*	*2006-2007*	*2008-2009*	*2006-2007*	*2008-2009*
Professional and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	15	15	—	—	1	3	16	18
P-5	40	40	—	—	4	2	44	42
P-4/3	133	142	—	—	16	18	149	160
P-2/1	29	29	—	—	11	16	40	45
Subtotal	**219**	**228**	**—**	**—**	**32**	**39**	**251**	**267**
Other								
Local level	299	304	—	—	61	71	360	375
Field Service	2	2	—	—	—	—	2	2
Subtotal	**301**	**306**	**—**	**—**	**61**	**71**	**362**	**377**
Total	**520**	**534**	**—**	**—**	**93**	**110**	**613**	**644**

A. Policymaking organs

Resource requirements (before recosting): $588,600

17A.23 By its resolution 826 (XXXII) of 8 May 1997 regarding the reform of the intergovernmental machinery of ECA, the Commission established the structure and functioning of its intergovernmental machinery, comprising the Conference of African Ministers responsible for Economic and Social Development and Planning and its Technical Committee of the Whole, as well as the Conference of African Ministers of Finance, convened biennially in alternate years, and seven functional and sectoral subsidiary organs of the Commission. At its thirty-fourth session, in

2001, the Commission decided that those Conferences should be merged and henceforth should meet annually. The two subsidiary organs, the Committee on Industry and Private Sector Development and the Committee on Natural Resources and Science and Technology, were discontinued and the related issues are dealt with by the Committee on Trade and Regional Cooperation and Integration and the Committee on Sustainable Development. Two new Committees, the Committee on Governance and Popular Participation and the Committee on Statistics, now form part of the subsidiary machinery of the Commission.

Organs dealing with overall development issues

Conference of African Ministers of Finance, Planning and Economic Development and its Committee of Experts

17A.24 The Conference of African Ministers of Finance, Planning and Economic Development provides legislative mandate and policy guidance to the work of the Commission, considers and endorses the work programme of the ECA secretariat, serves as a forum articulating the position of Africa on development issues on the agenda of the United Nations, and decides on the recommendations of its subsidiary bodies and of the Executive Secretary.

17A.25 Since 2001, the Conference of Ministers has met on an annual basis. The Committee of Experts meets prior to the Conference and provides technical support to the Conference. The Bureau of the Commission includes a representative from each of the five subregions of the continent, namely, North Africa, East Africa, Southern Africa, West Africa and Central Africa. It consists of a chairman, three vice-chairmen and a rapporteur.

Annual subregional ministerial conferences

17A.26 The five subregional ministerial conferences meet annually and report to the Conference of African Ministers of Finance, Planning and Economic Development. They oversee the overall formulation and implementation of the programme of work and priorities of the respective subregional offices, make recommendations on issues concerning economic and social development in their respective subregions, as well as on the promotion and strengthening of subregional economic cooperation and integration.

Functional and sectoral subsidiary organs of the Commission

Committee on Women and Development

17A.27 The role of the Committee on Women and Development, as an advisory forum of experts and policymakers, is to provide guidance to the Commission in its work on the importance of gender and women in development. It also provides a platform for advocacy and for assessing follow-up and implementation by African Governments of the global and regional platforms for action for the advancement of women. In particular, it addresses issues relating to the economic empowerment of women, protection of their legal and human rights and improved access to education and health. It meets on a biennial basis.

Committee on Development Information, Science and Technology

17A.28 The Committee aims to strengthen the role of the Commission in assisting its member States in developing their national information and communication infrastructure as well as integrating science and technology in their development programmes and strategies by bringing together experts and policymakers to advise it in these areas. The members of the Committee include experts from such fields as planning, information and communications technology, geo-information systems and science and technology. The Committee meets biennially.

Committee on Food Security and Sustainable Development

17A.29 The Committee serves as a forum of experts that provides advice to the Commission in the interlinked areas of food security and environment. In this regard, it provides a platform for advocacy and assessment of follow-up activities by Governments of African countries to regional and global plans of action, such as the relevant decisions and outcomes of the World Summit on Sustainable Development. The Committee meets on a biennial basis.

Committee on Human and Social Development

17A.30 The mission of the Committee is to promote human and social development in African countries. The Committee conducts development and follow-up activities pertaining to global conferences and regional action programmes. It reviews major trends and issues of regional interest regarding human and social development. The Committee meets biennially.

Committee on Trade, Regional Cooperation and Integration

17A.31 The Committee promotes the implementation of measures designed to strengthen economic cooperation and integration among African countries. It coordinates and harmonizes economic policies among African countries as a prerequisite for accelerating regional economic integration. In view of the importance of trade in regional cooperation and integration, the Committee also focuses on intra-African and international trade. It comprises experts in the field of international trade and integration drawn from Governments and the private sector. It meets on a biennial basis.

Committee on Governance and Popular Participation

17A.32 The objective of the Committee is to provide guidance on the establishment of an enabling environment for sound economic and corporate governance in Africa. The Committee focuses on interventions needed to enhance democratic governance practices, promote the adoption of human rights international standards, improve post-conflict management, mainstream the role of civil society and encourage the private sector development. The Committee meets on a biennial basis.

Committee on Statistics

17A.33 The Committee, composed of experts and policymakers in the field of statistics, is responsible for providing strategic directions to the work of the Commission on statistical development in Africa. The Committee meets on a biennial basis.

17A.34 With the exception of the Commission, which meets in a seven-day annual session, all intergovernmental organs of the Commission meet for a duration of from three to six days.

Table 17A.5 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Non-post	684.3	588.6	—	—
Total	**684.3**	**588.6**	—	—

17A.35 The resource requirements in the amount of $588,600, reflecting a decrease of $95,700, provide for the continuation of non-post resources, including temporary assistance for meetings, overtime,

communications and supplies expenses for servicing the sessions of the Commission and its subsidiary bodies. The decrease relates to reduced requirements for temporary assistance for meetings and contractual services.

B. Executive direction and management

Resource requirements (before recosting): $9,039,100

17A.36 Executive direction and management comprises the Office of the Executive Secretary, the Office of Strategic Planning and Programme Management and the Information and Communication Service.

17A.37 The Office of the Executive Secretary provides overall strategic direction and leadership for the efficient management and effective implementation of the ECA programme of work while ensuring the optimal use of resources. The Executive Secretary and the Deputy Executive Secretary work in mutual support to provide strategic directions, policy guidance and leadership to the formulation of regional strategies and programmes in line with the priorities of NEPAD and the Millennium Development Goals.

17A.38 The Office maintains and manages effective partnerships and collaboration with major African continental organizations in particular, the African Union and the African Development Bank, the regional economic communities as well as other key stakeholders in order to promote synergies in policies and activities on major regional development issues and concerns for Africa. It fosters African ownership and policy consensus-building on emerging and urgent development issues facing the continent, and promotes policy advocacy on Africa in the international community. The Office promotes the effective coordination of the role of the United Nations in Africa by maintaining regular consultations with organizations of the United Nations system working in Africa to promote concerted action on United Nations-system activities in the region. It also strengthens collaboration with the other regional commissions with a view to sharing experiences, and coordinating and harmonizing actions on issues of mutual and collective interest.

17A.39 The Office of the Executive Secretary also provides policy direction to the organization of the annual session of the Commission and ensures effective implementation of action emanating from resolutions and decisions of the Commission, the Economic and Social Council and other intergovernmental organizations, with particular emphasis on the priorities of NEPAD and the Millennium Development Goals. It provides policy guidance to the five ECA subregional offices to ensure that they are responsive to the needs of member States and their major intergovernmental institutions, including the regional economic communities. In addition, it ensures that there are effective synergies between them and ECA substantive divisions at Headquarters. Furthermore, the Office oversees special initiatives such as the African Development Forum, Partners Forum, the mutual accountability process, and the Africa/Organization for Economic Cooperation and Development high-level policy forums designed to reinforce the work of the Commission and thus provide further impetus to Africa's development agenda. The Office also plays a critical leadership and oversight role in terms of ECA support to the African Peer Review Mechanism and the overall NEPAD process. It leads the resource mobilization efforts of the Commission in the context of the ECA partnership agenda, and ensures that resources mobilized are put to effective use to advance development of Africa.

17A.40 The Office of Strategic Planning and Programme Management provides leadership to the Commission's coherent programme planning and implementation process and the preparation of programme budget proposals. The Office of Strategic Planning and Programme Management will also coordinate, guide and supervise the ECA extrabudgetary technical cooperation programme and its relevant fund-raising activities. In addition, the Office will be responsible for developing and

implementing a quality-enhancement system to ensure the delivery of high-quality outputs and activities.

17A.41 The Information and Communications Service provides drafting, editing, dissemination and communication advice and services for ECA corporate and divisional activities; facilitates communications between ECA and its key constituents and regional and international partners as well as the media; raises awareness of ECA policy positions on Africa's core development challenges and the steps needed to address them; and disseminates ECA work to stakeholders and partners.

Table 17A.6 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure effective implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed	(a) (i) Timely delivery of outputs and services *Performance measures* (ECA expects to maintain the same level of quality service in the 2008-2009 biennium, hence the performance measure of 99 per cent) 2004-2005: 95 per cent of output delivery Estimate 2006-2007: 99 per cent of output delivery Target 2008-2009: 99 per cent of output delivery (ii) Recruitment and placement of staff within six months of issuance of the vacancy announcement as evidenced by the reduction in the vacancy rate *Performance measures* 2004-2005: 83 per cent of staff timely recruited and placed Estimate 2006-2007: 90 per cent of staff timely recruited and placed Target 2008-2009: 95 per cent of staff timely recruited and placed

(b) Improved geographical representation and gender balance of staff	(b) (i) Increased percentage of staff recruited from underrepresented and unrepresented member States *Performance measures* 2004-2005: 7.5 per cent Estimate 2006-2007: 10 per cent Target 2008-2009: 17 per cent (ii) Increased percentage of women at the Professional level and above for appointments of one year or more *Performance measures* 2004-2005: 24.8 per cent Estimate 2006-2007: 28.3 per cent Target 2008-2009: 35.4 per cent
(c) Identifying and addressing emerging and persistent issues that require attention by member States	(c) Increased number of recommendations made by intergovernmental bodies on emerging and persistent issues brought to their attention by ECA *Performance measures* 2004-2005: 5 recommendations Estimate 2006-2007: 10 recommendations Target 2008-2009: 15 recommendations
(d) Enhanced policy coherence in the management of the economic and social activities of the United Nations system in Africa	(d) Increased number of activities carried out in collaboration with other entities *Performance measures* 2004-2005: 10 activities Estimate 2006-2007: 15 activities Target 2008-2009: 20 activities
(e) Enhanced promotion of ECA activities and policy positions	(e) Increased number of requests for ECA flagship publications and documents by all stakeholders *Performance measures* 2004-2005: 37,676 downloads of the *Economic Report on Africa* Estimate 2006-2007: 45,211 downloads of the *Economic Report on Africa* Target 2008-2009: 56,514 downloads of the *Economic Report on Africa*

External factors

17A.42 Objectives and accomplishments are expected to be achieved on the assumption that the stakeholders would fulfil their responsibilities and obligations.

Outputs

17A.43 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): ECA Conference of African Ministers of Finance, Planning and Economic Development:

(i) Substantive servicing of meetings: forty-first and forty-second sessions of the Conference of African Ministers of Finance, Planning and Economic Development and Committee of Experts (8);

(ii) Parliamentary documentation: annual report on the Economic Commission for Africa (2); issues paper (2); ECA proposed programme budget for the biennium 2010-2011 (1); ECA programme performance report for the 2006-2007 biennium (1); ECA proposed strategic framework for the 2010-2011 biennium (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: ECA Business Plan 2010-2012 (1); ECA Technical Cooperation Report (2);

(ii) Exhibits, guided tours, lectures: briefings and presentations of ECA flagship and major publications to key stakeholders and the media (1);

(iii) Booklets, fact sheets, wallcharts, information kits: preparation and publication of speeches, commentaries, articles delivered by the Executive Secretary (1); production of regular public information materials for internal and external users (1); strategic policy papers on key emerging issues (1);

(iv) Press releases, press conferences: organization of press conferences of the Executive Secretary and other senior officials of ECA (1); press releases in English and French on ECA meetings and activities and on information received from the Department of Public Information, other United Nations Offices and specialized agencies (1);

(v) Special events: African Development Forum (1); Big Tables (2); ECA Partners Forum (2); United Nations Day (2);

(vi) Technical material: production of CD-ROMs of all major reports and events (1); provision of central services for the development, updating and maintenance of the ECA internal and external websites in English and French (1);

(vii) Audio-visual resources: production of recorded interviews, dispatches, documentaries and feature packages for use in radio and television programmes or for webcast in English, Arabic or French related to ECA flagships and major thematic outputs and conferences (1);

(viii) Contribution to joint outputs: functional support to the consultation meetings with the AU Commission and AfDB (1);

(c) Conference services, administration, oversight (regular budget/extrabudgetary):

(i) Internal oversight services: evaluation of managerial, operational and policy issues;

(ii) Evaluations: organization of project monitoring and evaluation; preparation and implementation of self-evaluation at the subprogramme level; preparation of budget performance reports for internal use and for subsequent submission to Headquarters;

(iii) Management reviews: preparation of progress report on programme implementation, including their results and impact.

Table 17A.7 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 177.3	8 314.2	22	39
Non-post	604.6	724.9	—	—
Subtotal	**5 781.9**	**9 039.1**	**22**	**39**
Extrabudgetary	7 299.0	4 800.0	21	21
Total	**13 080.9**	**13 839.1**	**43**	**60**

17A.44 The resource requirements under posts estimated at $8,314,200, reflecting an increase of $3,136,900, provides for 39 posts as described in table 17A.7 above. The increase of $3,136,900 results from: (a) establishment of 1 new P-4 post for an Economics Affairs Officer, in the Office of the Executive Secretary to assist the Executive Secretary and Deputy Executive Secretary in providing full oversight of the work being undertaken in ECA subregional offices. More specifically, the work of the Programme Officer will help in coordinating the effective implementation, monitoring of and reporting on the new ECA subregional offices-driven programming framework to ensure that ECA programme activities take into account the enhanced role of subregional offices; (b) the inward redeployment of 16 posts (7 Professional and 9 local level) from the Overall Management Section, under Programme support, to the renamed Office of Strategic Planning and Programme Management, under Executive direction and management, in line with the views of the Advisory Committee on Administrative and Budgetary Questions in its report (A/54/7, para. V.4) to standardize the format of the presentation of the budgets of the regional commissions.

17A.45 The amount of $724,900 for non-post requirements reflects an increase of $120,300. The increase of $120,300 is due largely to the needs for travel of staff.

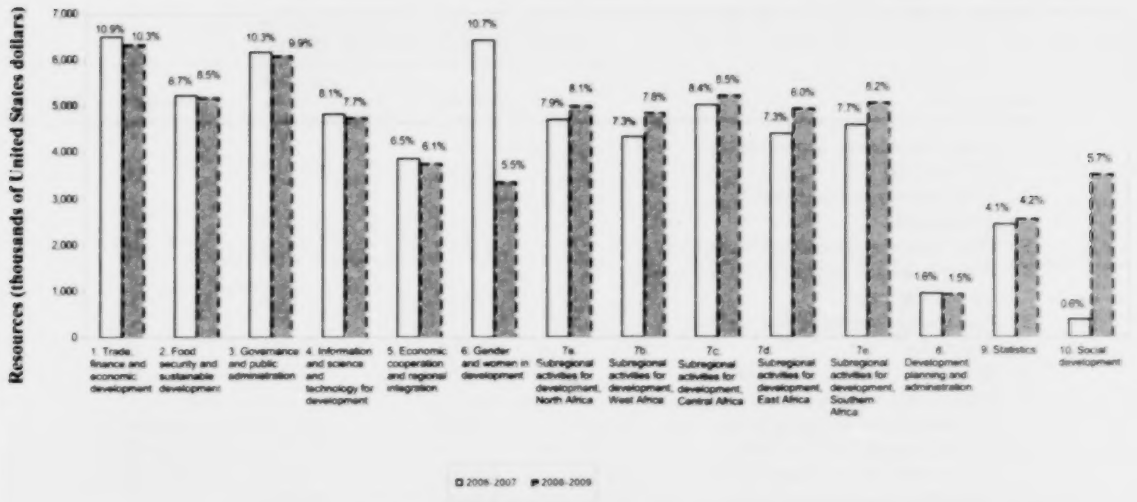
17A.46 The extrabudgetary resources of $4,800,000, to be provided through the United Nations Trust Fund for African Development, bilateral agreements, and programme support will be used, inter alia, to: organize two Big Tables (high policy gathering with the participation of the AU, OECD, UNDP and the Bretton Woods institutions) and one African Development Forum; support the joint review of development effectiveness undertaken by the ECA in collaboration with the OECD; further enhance the partnership between the ECA and its key stakeholders; enhance knowledge content in its operations and outputs; provide knowledge services to partners and clients; focus activities in becoming a centre of excellence on knowledge about African development; develop a customized, user-friendly and flexible financial information management system; and design a web-based application portal to provide relevant information to donors and partners on the management of ECA technical cooperation activities.

C. Programme of work

Table 17A.8 **Summary of resource requirements by subprogramme**

Subprogramme	Resources (thousands of United States dollars)		Posts	
	2006-2007	2008-2009 (before recosting)	2006-2007	2008-2009
1. Trade, finance and economic development	6 517.6	6 355.7	26	26
2. Food security and sustainable development	5 211.4	5 201.4	23	23
3. Governance and public administration	6 169.8	6 096.8	27	27
4. Information and science and technology for development	4 810.5	4 768.6	26	26
5. Economic cooperation and regional integration	3 861.1	3 772.8	16	16
6. Gender and women in development	6 407.1	3 368.8	25	13
7. Subregional activities for development				
(a) Subregional in North Africa	4 704.9	5 013.3	19	21
(b) Subregional in West Africa	4 337.6	4 839.3	17	20
(c) Subregional in Central Africa	4 996.0	5 235.9	18	20
(d) Subregional in East Africa	4 380.8	4 960.6	17	20
(e) Subregional in Southern Africa	4 584.7	5 080.7	19	22
8. Development planning and administration	942.4	942.4	—	—
9. Statistics	2 427.2	2 555.9	17	17
10. Social development	380.3	3 504.0	—	12
Subtotal	**59 731.4**	**61 696.2**	**250**	**263**
Extrabudgetary	38 775.6	63 699.9	25	43
Total	**98 507.0**	**125 396.1**	**275**	**306**

Table 17A.9 **Regular budget resource requirements by subprogramme**



Subprogramme 1
Trade, finance and economic development

Resource requirements (before recosting): $6,355,700

17A.47 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 1 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the Trade, Finance and Economic Development Division. Activities in the field of statistics previously carried out under this subprogramme have been moved to the newly created subprogramme 9, Statistics.

Table 17A.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To contribute to achieving higher and sustained economic growth through enhanced macroeconomic and sectoral policy analysis, international trade and finance.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved capacity of member States to design, implement and monitor sound macroeconomic policies and better institutional frameworks, in order to achieve sustainable development, consistent with the priorities of NEPAD	(a) Increased number of countries adopting growth-enhancing policies and strategies *Performance measures* 2004-2005: 10 countries Estimate 2006-2007: 15 countries Target 2008-2009: 20 countries

(b) Improved capacity of African countries to participate effectively in bilateral, regional and multilateral trade negotiations	(b) Increased number of African countries adopting better-informed positions on trade-related issues and issues concerning the World Trade Organization and Economic Partnership Agreements negotiations *Performance measures* 2004-2005: 4 countries Estimate 2006-2007: 6 countries Target 2008-2009: 8 countries
(c) Increased capacity to develop and implement trade and development finance policies and programmes to promote international competitiveness	(c) Increased number of officials (stakeholders) benefiting from ECA activities who indicate they can use or have used knowledge and skills imparted to them by ECA to develop and implement trade and finance policies and programmes *Performance measures* 2004-2005: 60 officials Estimate 2006-2007: 100 officials Target 2008-2009: 150+ officials
(d) Increased capacity to design and implement policies and programmes that create an enabling environment for enhancing the international competitiveness of African industrial and other productive sectors in order for member States to benefit from globalization	(d) Number of countries benefiting from ECA activities that indicate they can use or have used knowledge and skills acquired with assistance from the Trade and Economic Development Division of ECA *Performance measures* 2004-2005: not available Estimate 2006-2007: 2 countries Target 2008-2009: 5 countries

External factors

17A.48 The subprogramme is expected to achieve its objective and expected accomplishments on the assumption that: (i) member States and national policymakers are supportive of the efforts of the Commission and extend full cooperation for the incorporation of growth-enhancing policies in their national economic and social policies; (ii) the development partners honor their commitments made for example in the G-8 Plan of Action, the Monterrey Consensus and the Millennium Declaration; (iii) international development partners and communities are willing to pursue the Doha Development Agenda with pro-development actions; and (iv) the global macroeconomic and political environment does not deteriorate.

Outputs

17A.49 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ECA — Conference of African Ministers of Finance, Planning and Economic Development:

a. Parliamentary documentation: reports to the Conference of Ministers on recent economic and social developments in Africa (1 in 2008 and 1 in 2009) (2);

(ii) Ad hoc expert groups: enhancing Africa's participation in the World Trade Organization negotiation process (2009) (1); financing development and fiscal policy in African countries (2009) (1); macroeconomic policy, productive capacity and growth in Africa (2008) (1); reaping the benefits of the Economic Partnership Agreements (2008) (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Economic Report on Africa* (2);

(ii) Non-recurrent publications: a Millennium Development Goals-sensitive economic model for selected African countries (2008) (1); financing development and fiscal policy in African countries (2009) (1); issues affecting African least developed countries (1); macroeconomic policy, productive capacity and growth in Africa (2008) (1); recent developments within the World Trade Organization and their potential impact on African countries (2009) (1); the Economic Partnership Agreements: challenges and opportunities (2008) (1);

(iii) Technical material: input papers to World Economic Situation and Prospects (1 in 2008 and 1 in 2009) (2);

(iv) Substantive servicing of inter-agency meetings: forecasts of major African countries for project LINK (1 in 2008 and 1 in 2009) (2);

(v) Contribution to joint outputs: functional support to the joint African Union-ECA-UNIDO Conference of African Ministers of Industry (2008) (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: symposia for 50 professionals each on joint African Development Bank/ECA Annual Conference of African Economists (1 in 2008 and 1 in 2009) (2);

(ii) Fellowships and grants: visiting scholars, fellows and interns to enhance capacity in development issues and policy analysis, including international trade and development finance (5);

(iii) Field projects: building capacity of member States and regional economic communities to increase Africa's share of international trade (through the African Trade Policy Centre) (1); enhancing the capacity of member States to achieve macroeconomic policy convergence (1); strengthening or establishing units in member States and regional economic communities to build technical capacity for economic policy analysis (1).

Table 17A.11 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 862.5	5 862.5	26	26
Non-post	655.1	493.2	—	—
Subtotal	**6 517.6**	**6 355.7**	**26**	**26**
Extrabudgetary	4 995.5	8 000.0	3	6
Total	**11 513.1**	**14 355.7**	**29**	**32**

17A.50 The resource requirements of $5,862,500 for posts will provide for the continuation of 26 posts. The amount of $493,200 for non-post requirements reflects a decrease of $161,900, due in part from the outward redeployment of resources to subprogrammes 9, Statistics, and 10, Social development, following the establishment of the two new subprogrammes whose activities were previously under this subprogramme and reduced requirements based on recent expenditure patterns.

17A.51 The extrabudgetary resources of $8,000,000 are for operational activities designed to: (a) enhance capacity of member States in the design and implementation of sound macroeconomic policies; (b) strengthen Africa's position and participation in international trade negotiations; and (c) enhance aid effectiveness and increase capital inflows for development in Africa, through the holding of ad hoc expert group meetings, undertaking country assessment studies, production of several publications, substantive servicing of inter-agency meetings, organization of the annual conferences of African economists and for organizing training workshops.

Subprogramme 2
Food security and sustainable development

Resource requirements (before recosting): $5,201,400

17A.52 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 2 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the Food Security and Sustainable Development Division.

Table 17A.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacity of member States to formulate and implement policies, strategies and programmes that take into account the synergies between agriculture and the environment with a view to fostering sustainable development in Africa.

Expected accomplishments of the Secretariat	Indicators of achievement
Improved national capacity for designing and implementing policies that take into account the interrelationships between agriculture and the environment, to be used in national sustainable development plans and strategies and other national plans and strategies to achieve food security and sustainable development	Increased number of member States with national sustainable development plans and strategies, and other national plans and strategies, including poverty reduction strategies, that incorporate interrelationships between agriculture and the environment *Performance measures* 2004-2005: 15 member States Estimate 2006-2007: 20 member States Target 2008-2009: 30 member States

External factors

17A.53 The subprogramme is expected to achieve its objectives and expected accomplishments based on the assumptions that: (a) member States and regional communities are effective partners of the Commission in its efforts to enhance institutional and human capacity to design and implement policies, strategies and programmes to achieve food security and sustainable development; (b) member States remain committed to the core principles and priorities of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements on food security and sustainable development.

Outputs

17A.54 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: sixth session of the Committee on Food Security and Sustainable Development and Africa Regional Implementation Meeting (4);

(ii) Parliamentary documentation: report to the Committee on Food Security and Sustainable Development on follow-up on the implementation of the World Summit on Sustainable Development outcomes (1); report to the Committee on Food Security and Sustainable Development on implementation of the Comprehensive Africa Agriculture Development Programme (1); report to the Committee on Food Security and Sustainable Development on status of food security in Africa (1);

(iii) Ad hoc expert groups: monitoring and assessing progress on sustainable development in Africa (2009) (1); promoting agro-industry and agribusiness development in African countries (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: Sustainable Development Report on Africa (1);

(ii) Non-recurrent publications: compendium on best practices on the African Green Revolution (2008) (1); public-private partnerships in agro-industry and agribusiness (2008) (1); the state of human settlements in Africa (1); trade and environment linkages: priority issues for Africa (1);

(iii) Special events: high-level meeting on public-private partnerships in agro-industry and agribusiness (1);

(iv) Technical material: database on African agricultural markets (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: seminar on environmental accounting for 60 professionals and policymakers (1); workshop on institutional and strategic frameworks for sustainable development for 60 professionals and policymakers (1);

(ii) Field projects: capacity-building in support of land policy and administrative reforms to strengthen land rights, enhance productivity, and achieve peace and security including establishment of the web-based virtual African land policy and administration facility (1); climate and development programmes in Africa (1); promoting biofuel development for sustainable development in Africa (1).

Table 17A.13 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	4 974.3	4 974.3	23	23
Non-post	237.1	227.1	—	—
Subtotal	**5 211.4**	**5 201.4**	**23**	**23**
Extrabudgetary	2 988.7	5 020.0	2	2
Total	**8 200.1**	**10 221.4**	**25**	**25**

17A.55 The resource requirements of $4,974,300 for posts will provide for the continuation of 23 posts. Non-post requirements are estimated at $227,100, reflecting a decrease of $10,000 for travel of staff.

17A.56 The extrabudgetary resources of $5,020,000, to be provided by UNDP, the United Nations Trust Fund for African Development and through bilateral agreements, will be used for the implementation of the following field projects during the 2008-2009 biennium: strengthening capacities for biofuel development in Africa; climate and development programmes in Africa; and capacity-building in support of land policy and administrative reforms to strengthen land rights, enhance productivity, and achieve peace and security, including establishment of the web-based virtual African land policy and administration facility. They will also be utilized to: finance group-training activities on institutional and strategic frameworks for sustainable development and on environmental accounting for professionals and policymakers from member States and regional economic communities; organize a high-level meeting on private-public partnership in agro-

industry and agribusiness; prepare, produce and disseminate the Sustainable Development Report on Africa and the compendium on best practices on the African Green Revolution, the publication on private-public partnership in agro-industry and agribusiness; and the report on trade and environment; and establish a database on African agriculture markets.

Subprogramme 3
Governance and public administration

Resource requirements (before recosting): $6,096,800

17A.57 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 3 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the Governance and Public Administration Division.

Table 17A.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote good governance practices for all sectors of society, including civil service, public sector, private sector development and civil society, and to support the African Peer Review Mechanism process.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced institutional and organizational capacities for democratic governance, human rights and peacebuilding to enable African States to implement regional and international goals and commitments, including the New Partnership for Africa's Development, the African Peer Review Mechanism and the targets of the Millennium Declaration	(a) Increased number of countries and regional economic communities applying best practices and policies in democratic governance, human rights and post-conflict reconstruction and development frameworks within the context of the African Peer Review Mechanism process *Performance measures* 2004-2005: 3 countries/regional economic communities Estimate 2006-2007: 5 countries/regional economic communities Target 2008-2009: 10 countries/regional economic communities
(b) Increased capacity of African countries to enhance performance and promote a sense of responsibility, ownership, accountability and transparency in their civil service and public organizations	(b) Increased number of countries devising procedures, including formulating and implementing policies and programmes in the public sector for improved performance and transparency resulting in frequent reporting on and better use of public resources

	Performance measures 2004-2005: 5 countries Estimate 2006-2007: 8 countries Target 2008-2009: 12 countries
(c) Enhanced partnerships between the private and public sectors, and civil society in the formulation and implementation of development policies and programmes as well as service delivery	(c) Increased number of countries adopting participatory development approaches in policy formulation and implementation *Performance measures* 2004-2005: 4 countries Estimate 2006-2007: 8 countries Target 2008-2009: 12 countries

External factors

17A.58 The subprogramme is expected to achieve its objective and expected accomplishments on the assumption that: (a) national Governments are willing to steadily pursue institutional and policy reforms as well as engage dialogue with other stakeholders over their role and participation in the democratic, economic and corporate governance and development processes at the national level; (b) member States are committed to raise awareness of the importance of measuring and assessing governance, of having a transparent and accountable public sector and of establishing procedures, codes, benchmarks and indicators for monitoring the accountability of public officials and reporting on the use of public resources; and (c) national Governments are willing and continue to subject themselves to the African Peer Review Mechanism.

Outputs

17A.59 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: first session of the Committee on Governance and Popular Participation (4);

(ii) Parliamentary documentation: report to the Committee on Governance and Popular Participation on governance and the fight against corruption (1); report to the Committee on Governance and Popular Participation on private sector development in Africa (1);

(iii) Ad hoc expert groups: business opportunities and private sector development (1); impact of African anti-corruption commissions (1); innovations and best practices in public sector reforms (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: African Governance Report (1); Mutual Review of Development Effectiveness (1);

(ii) Non-recurrent publications: assessing the efficiency and impact of African anti-corruption commissions (1); comparative analysis of subjecting themselves to the

African Peer Review Mechanism process (1); enhancing the capacity of African small and medium-size enterprises to reap the benefits of international trade opportunities (1); innovations in public sector reforms: best practices (1); promoting investment opportunities and private sector development in Africa (1);

(iii) Exhibits, guided tours, lectures: guided tours to enhance the capacity of African business leaders to develop and exploit international market opportunities (2);

(iv) Booklets, fact sheets, wallcharts, information kits: country governance profiles (1);

(v) Special events: forum on the promotion of investment opportunities and private sector development in Africa (1);

(vi) Technical material: promotional material on best practices of civil society (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: workshop for approximately 15 professionals to strengthen the capacity of civil society to assess and monitor corruption and its impact on economic development (1); workshop for approximately 20 professionals on building capacity to support the development of small and medium-size enterprises in Africa (1);

(ii) Fellowships and grants: visiting scholars, fellows and interns to enhance national capacities on governance issues, strengthen civil society organizations and public administration institutions (3);

(iii) Field projects: building capacity of key governance public institutions and civil society organizations in selected post-conflict countries (1); monitoring and assessing progress towards good governance in Africa (1); strengthening partnerships for a participatory development process (1); supporting the African Peer Review Mechanism (1); supporting the development of small and medium-size enterprises in Africa (1).

Table 17A.15 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 784.3	5 784.3	27	27
Non-post	385.5	312.5	—	—
Subtotal	**6 169.8**	**6 096.8**	**27**	**27**
Extrabudgetary	5 852.0	8 000.0	—	4
Total	**12 021.8**	**14 096.8**	**27**	**31**

17A.60 The resource requirements of $5,784,300 for posts will provide for the continuation of 27 posts. An amount of $312,500 for non-post requirements reflects a decrease of $73,000, largely due to external printing resulting from the increased use of technological advances in the ECA publication process.

17A.61 The extrabudgetary resources of $8,000,000, provided through UNDP and bilateral agreements, will be used to continue assistance to member States through the good governance project and the

African Governance Report, with a view to applying objective criteria for measuring and monitoring good governance in Africa. With respect to the African Peer Review Mechanism, the subprogramme will continue to assist member States in (i) providing relevant advice to the African Peer Review Mechanism Panel and Secretariat on the implementation of the African Peer Review Mechanism process; (ii) assisting member States to build and maintain a database of information, including providing access to data sources, and sharing of information and experiences; and (iii) providing support to countries in the development of small and medium-size enterprises in Africa. The activities to be carried out include: preparation and dissemination of the *African Governance Report III* and the third Mutual Review for Development Effectiveness in close partnership with the Organization for Economic Cooperation and Development; technical support to the countries entering the African Peer Review Mechanism through a field project; organization of a forum on promotion of investment opportunities; a publication and ad hoc expert group meeting on private sector development; other ad hoc expert group meetings, group training and field projects.

Subprogramme 4
Information and science and technology for development

Resource requirements (before recosting): $4,768,600

17A.62 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 4 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the Information, Communication Technologies, Science and Technology Division.

Table 17A.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen and sustain an African information society, as well as develop capacity for the formulation, adaptation and implementation of appropriate science and technology policies and programmes.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved capacity of African countries to formulate and implement inclusive and gender-sensitive policies and strategies designed to harness information for development	(a) Increased number of countries that have formulated national information and communication infrastructure and spatial data infrastructure policies and plans *Performance measures* 2004-2005: 18 countries Estimate 2006-2007: 26 countries Target 2008-2009: 30 countries
(b) Improved availability and use of information for development at the national, subregional and regional levels	(b) (i) Increased number of national, subregional and regional initiatives, including pilot programmes designed to harness information for development

	Performance measures 2004-2005: 17 initiatives and pilot programmes designed Estimate 2006-2007: 24 initiatives and pilot programmes designed Target 2008-2009: 30 initiatives and pilot programmes designed (ii) Increased number of capacity-building projects for establishing the knowledge economy at the national, subregional and regional levels *Performance measures* 2004-2005: 17 capacity-building projects Estimate 2006-2007: 24 capacity-building projects Target 2008-2009: 29 capacity-building projects
(c) Improved capacity of member States to design and implement policies and programmes related to the promotion of appropriate science and technology to address Africa's development challenges and priorities	(c) Increased number of countries that have formulated and implemented policies and programmes related to science and technology through ECA activities *Performance measures* 2004-2005: 10 countries Estimate 2006-2007: 18 countries Target 2008-2009: 26 countries

External factors

17A.63 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) government development policies will continue to include information and communication technology, science and technology as a priority; (b) partners will continue their support; and (c) there will be involvement of key actors and stakeholders at the national, subregional and global levels.

Outputs

17A.64 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: first session of the Committee on Development Information, Science and Technology (4);

(ii) Parliamentary documentation: report to the Committee on Development Information, Science and Technology (1);

(iii) Ad hoc expert groups: African Technical Advisory Committee meeting (2); science, technology and innovation systems for Africa's development (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: innovation and knowledge trends in national development policy implementation (1);

(ii) Non-recurrent publications: compendium of science and technology policies, institutions, management and practices in Africa (1); implementation of science and technology activities: the experience of the East African Community (1); legal and regulatory frameworks for the knowledge economy (1); the role of science and technology in the knowledge economy in Africa (1);

(iii) Exhibits, guided tours, lectures: exhibitions for policymakers, during major meetings, on the use of information sources and services (1);

(iv) Booklets, fact sheets, wallcharts, information kits: preparation of policy briefs and position papers on knowledge economy issues (1);

(v) Technical material: development of spatial databases on fundamental and thematic datasets for the ECA node of the African Regional Geospatial Data Infrastructure (1);

(vi) Substantive servicing of inter-agency meetings: meeting of the Committee on the follow-up to the World Summit on Information Society (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: regional workshop for approximately 15 professionals on science, technology and innovation systems for Africa's development (1); seminar for approximately 25 professionals on legal and regulatory frameworks for the knowledge economy (1);

(ii) Fellowships and grants: visiting scholars, fellows and interns to enhance national capacities for the utilization of information and communications technology, science and technology for socio-economic development (5);

(iii) Field projects: African Virtual Library and Information Network, to support access to knowledge by African policymakers (1); building science, technology and innovation capacity in Africa, to develop links between STI, research and development and economic development (1); developing an information and communications technology, science and technology centre for Africa (1); developing the African Reference Framework to promote and harmonize geodetic networks in Africa (1); promoting the information society and the knowledge economy in Africa with focus on emerging trends (Millennium Development Goals, indicators, information and communications technology, regional integration, infrastructure, applications, legal and regulatory frameworks and digital economy issues, etc.) (1).

Table 17A.17 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	4 524.8	4 524.8	26	26
Non-post	285.7	243.8	—	—
Subtotal	**4 810.5**	**4 768.6**	**26**	**26**
Extrabudgetary	8 225.3	8 000.0	6	6
Total	**13 035.8**	**12 768.6**	**32**	**32**

17A.65 The resource requirements of $4,524,800 for posts will provide for the continuation of 26 posts. Non-post resources in the amount of $243,800, reflecting a decrease of $41,900, will provide for overtime, consultants and experts, travel of staff and contractual services. The decrease relates to resources for external printing which will not be required in the 2008-2009 biennium owing to increased use of in-house printing for ECA publications.

17A.66 Extrabudgetary resources of $8,000,000, provided through bilateral agreements, will meet the needs of member States, regional economic communities, NEPAD, the African Union as well as the ECA subregional offices, especially in the area of outreach such as organizations of exhibitions and production of outreach materials and implementation of field projects. They will also provide inter alia, for: developing integrated information and communications technology, geoinformation, science and technology policies in member States, consultancies to compile and analyse information for each subcommittee on themes during the first session of the Committee on Development Information, Science and Technology for parliamentary documentation, on the follow-up to the World Summit on Information Society, a publication on innovation and knowledge trends in national development policy implementation and four other publications on various themes, produce technical materials such as spatial databases on fundamental and thematic datasets for the ECA node of the African Regional Geospatial Data Infrastructure, and support five fellowships and organize two seminars on legal and regulatory frameworks.

Subprogramme 5
Economic cooperation and regional integration

Resource requirements (before recosting): $3,772,800

17A.67 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 5 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the NEPAD and Regional Integration Division.

Table 17A.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote effective economic cooperation among member States and strengthen the process of regional integration in Africa through enhanced intra-African trade and physical integration, with particular emphasis on infrastructure and natural resources development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened national capacity for policymaking in the areas of intra-African trade for development and regional integration	(a) Increased number of countries harmonizing their national policies towards achieving regional integration in accordance with the adopted conventions and protocols *Performance measures* 2004-2005: 3 countries Estimate 2006-2007: 6 countries Target 2008-2009: 8 countries
(b) Increased national capacity in adopting policies and implementing programmes for infrastructure and natural resources development and other regional public goods with a view to promoting intraregional trade and regional integration	(b) Increased number of policies and programmes adopted and implemented by African countries and regional economic communities to strengthen and develop infrastructure and natural resources as well as other regional public goods *Performance measures* 2004-2005: 15 policies and programmes adopted Estimate 2006-2007: 20 policies and programmes adopted Target 2008-2009: 25 policies and programmes adopted

External factors

17A.68 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are willing to implement their obligations under the Constitutive Act of the African Union; (b) institutional and policy reforms are steadily pursued in member States and regional economic communities; (c) other United Nations agencies and stakeholders implement internationally agreed trade-related development agreements; (d) international development partners and communities pursue the Doha Development Agenda with pro-development actions; and (e) Economic Partnership Agreements as development tools will be the overriding concern of the European Union and African countries in the multilateral negotiations.

Outputs

17A.69 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ECA — Committee on Regional Cooperation and Integration:

a. Substantive servicing of meetings: sixth session of the Committee on Regional Cooperation and Integration (4);

b. Parliamentary documentation: implementation of regional integration and transport policies and programmes (1); progress achieved in intra-African trade (1);

(ii) Ad hoc expert groups: assistance to intergovernmental bodies: substantive servicing of the annual United Nations Water/Africa and United Nations Energy/Africa coordinating group meeting (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *African Water Development Report* (1); Assessing Regional Integration in Africa (1);

(ii) Non-recurrent publications: a five-year review of the NEPAD Short-term Action Plan: status of energy and transport development in Africa (1); enhancing road safety in Africa: learning from best practices (1); status of implementation of the Yamoussoukro Decision in selected countries (1);

(iii) Special events: conference on investment in infrastructure and natural resources development in Africa (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: regional workshop for approximately 25 professionals on corridor/spatial development initiatives (1);

(ii) Fellowships and grants: visiting scholars, fellows and interns to enhance capacity for regional integration issues, infrastructure and natural resources development (5);

(iii) Field projects: African codes of conduct, guidelines and standards for natural resources management; development of national nodes of African Water Information Clearing House (1); establishing a mechanism for scaling-up rural energy access in Africa; implementation of the Sub-Saharan African Transport Policy and Programme (1); mainstreaming regional integration at the national and subregional levels with special reference to the development, implementation and appraisal of concrete programmes/projects in support of NEPAD (1); observatory on regional integration in Africa (1); promoting intra-African trade (free trade areas and customs unions) (1).

Table 17A.19 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 446.9	3 446.9	16	16
Non-post	414.2	325.9	—	—
Subtotal	**3 861.1**	**3 772.8**	**16**	**16**
Extrabudgetary	5 661.4	7 420.0	6	6
Total	**9 522.5**	**11 192.8**	**22**	**22**

17A.70 The resource requirements of $3,446,900 for posts will provide for continuation of 16 posts. The amount of $325,900 for non-post requirements reflecting a decrease of $88,300, will provide for overtime, consultants and experts, travel of staff and contractual services. The decrease relates mainly to reduction for external printing as more use is made of in-house printing of ECA publications.

17A.71 Extrabudgetary resources of $7,420,000, provided through UNDP, the United Nations Trust Fund for African Development and bilateral agreements, are intended to help address the needs of the member States, regional economic communities, the African Union/NEPAD and other stakeholders by complementing the regular budget with specialized skills, better outreach capabilities and ultimately development impact. They will finance activities such as: the Conference on investment in infrastructure and natural resources in Africa; preparation and dissemination of the report *Assessing Regional Integration in Africa* (fourth report); a group training on corridor/spatial development initiatives; and projects on various themes.

Subprogramme 6
Gender and women in development

Resource requirements (before recosting): $3,368,800

17A.72 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 6 of programme 14 of the biennial programme plan and priorities for the period 2008-2009, are under the responsibility of the African Centre for Gender and Social Development.

Table 17A.20 **Objectives for the biennium, expected accomplishments. indicators of achievement and performance measures**

Objective of the Organization: To contribute towards achieving women's advancement and gender equality in member States.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased gender mainstreaming in national policies, programmes and strategies for poverty reduction and achievement of the targets of the Millennium Declaration	(a) Increased number of countries applying gender mainstreaming in national policies and programmes *Performance measures* 2004-2005: not available Estimate 2006-2007: 19 countries Target 2008-2009: 20 countries
(b) Improved ability of member States to implement and monitor regional and global resolutions, conventions, instruments and protocols on women's human rights	(b) Increased number of countries adopting policies towards implementing regional and global resolutions, conventions, instruments and protocols on women's human rights *Performance measures* 2004-2005: not available Estimate 2006-2007: 10 countries Target 2008-2009: 15 countries

External factors

17A.73 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political commitment to the advancement of women by member States towards achieving gender equality as a prerequisite for economic and social development in Africa; (b) implementation of regional and international instruments, conventions and protocols on the advancement of women and gender equality; (c) government development policies begin to include gender equality and gender mainstreaming as a priority; and (d) there is support at the national and international levels, including by development partners.

Outputs

17A.74 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ECA — Committee on Women and Development:

a. Substantive servicing of meetings: sixth session of the Committee on Women and Development (4);

b. Parliamentary documentation: progress made in implementing the follow-up to Beijing + 10 (1); status of gender inequality in the social, economic and political sectors (1); status report on women's human rights in Africa (1);

(ii) Ad hoc expert groups: methodology to collect data on gender-based violence (1); review of tools to strengthen collection of gender- and sex-disaggregated data (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: compendium of best practices in gender mainstreaming (2); *The African Women Report* (1);

(ii) Non-recurrent publications: a methodology to collect data on gender-based violence (1); addressing gender concerns: an analysis of the poverty reduction strategies in selected African post-conflict countries (1); collection of gender- and sex-disaggregated data (1); enhancing the capacity of women to contribute to and benefit from intra-African trade (1); mainstreaming a gender perspective in the work of ECA: an analysis of the impact at the member States level (1);

(iii) Technical material: e-Network of African gender machineries for information sharing and advocating for gender equality at national and regional levels (1);

(iv) Substantive servicing of inter-agency meetings: input to reports and databases on issues related to gender and women's development, through the Executive Committee on Economic and Social Affairs cluster on Gender and Women in Development (1);

(v) Contribution to joint outputs: functional support to the ministerial conference on the regional review in preparation of Beijing + 20 (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Fellowships and grants: visiting scholars, fellows and interns to upgrade national capacity on gender and women in development issues (3);

(ii) Field projects: capacity-building of member States to monitor and report progress in achieving Millennium Development Goals and gender equality in the various subregions (1); implementation and monitoring regional and global resolutions, conventions, instruments and protocols on women's human rights (1); mainstreaming gender in national policies, programmes and strategies (1).

Table 17A.21 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	5 963.3	3 036.3	25	13
Non-post	443.8	332.5	—	—
Subtotal	**6 407.1**	**3 368.8**	**25**	**13**
Extrabudgetary	4 878.2	2 248.9	4	—
Total	**11 285.3**	**5 617.7**	**29**	**13**

17A.75 The resource requirements of $3,036,300 for posts, which includes a decrease of $2,927,000, will provide for the continuation of 13 posts. The decrease in posts results from the outward redeployment of 12 posts (9 Professional (2 P-5, 2 P-4, 4 P-3 and 1 P-2) and 3 local level) to subprogramme 10, Social development, arising from the establishment of a new subprogramme 10 as part of the revised strategic framework for the biennium 2008-2009 (A/61/6/Rev.1, programme 14). Non-post requirements of $332,500, reflecting a decrease of $111,300, result from redeployment of resources to subprogramme 10 in line with its establishment.

17A.76 Extrabudgetary resources of $2,248,900, provided through bilateral agreements, will aim at building capacity on mainstreaming women's human rights in national legal systems and related instruments and institutions through operational activities, including: preparation of technical materials on e-network of African gender machineries; undertaking of various studies on enhancing the capacity of women; development of training materials; participation at the meetings of Global Inter-Agency Gender Group, Committee on the Status of Women, International Working Group on Gender and Macroeconomics and the African Commission on Agricultural Statistics advisory missions mainstreaming; provision of technical assistance to intergovernmental and non-governmental organizations, and regional economic communities in the region; provision of fellowships for visiting scholars, fellows and interns; field projects that involve the organization of workshops for mainstreaming gender in national policies, programmes and strategies; and substantive servicing of inter-agency meetings and organization of the sixth session of the Committee on Women and Development.

Subprogramme 7
Subregional activities for development

Resource requirements (before recosting): $25,129,800

17A.77 The activities under this subprogramme have been formulated by drawing upon subprogramme 7 of programme 14 of the biennial programme plan and priorities for the period 2008-2009. Subsequent to the approval by the General Assembly of the 2008-2009 biennial programme plan (A/61/6/Rev.1), this subprogramme has been revised into five components, reflecting a component for each subregional office of ECA. The General Assembly by its resolution 61/234 recalled its request to the Secretary-General in paragraph 12 of its resolution 60/235 to submit a comprehensive plan of action to strengthen the subregional offices, and noted with appreciation the steps taken by the Secretary-General in his report (A/61/471) to define the role and mission of the subregional offices so as to address the recommendations made by the Office of Internal Oversight Services (A/60/120). As reported in annex II to the Secretary-General's report (A/61/471), the expected accomplishments and all other elements of the logical framework are specific to a subregional office. The five ECA subregional offices, with which responsibility lies for implementation of the components of the subprogramme, are located in: (i) Rabat, Morocco, for North Africa; (ii) Niamey, Niger, for West Africa; (iii) Yaoundé, Cameroon, for Central Africa; (iv) Kigali, Rwanda, for East Africa; and (v) Lusaka, Zambia, for Southern Africa. Coordination of the subregional offices rests with the Office of the Executive Secretary of ECA.

(a) Subregional activities in North Africa

Resource requirements (before recosting): $5,013,300

Table 17A.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the North African subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States, the Arab Maghreb Union, the Community of Sahel-Saharan States and other intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes to address key subregional development priorities in North Africa, including water resources development management and utilization; migration, employment and job creation, trade (intra-regional and world trade); and ICT development	(a) (i) Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the North African subregion *Performance measures* 2004-2005: 2 capacity-building and technical assistance projects Estimate 2006-2007: 5 capacity-building and technical assistance projects Target 2008-2009: 9 capacity-building and technical assistance projects (ii) Increased number of beneficiaries from training projects *Performance measures* 2004-2005: 30 beneficiaries Estimate 2006-2007: 40 beneficiaries Target 2008-2009: 60 beneficiaries
(b) Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in North Africa	(b) (i) Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams

	Performance measures 2004-2005: 8 joint undertakings with major partners Estimate 2006-2007: 12 joint undertakings with major partners Target 2008-2009: 14 joint undertakings with major partners (ii) Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers *Performance measures* 2004-2005: 5 disseminated publications Estimate 2006-2007: 7 disseminated publications Target 2008-2009: 9 disseminated publications (iii) Increase in the contribution to and of ECA databases by member States *Performance measures* 2004-2005: 2 contributions to member States Estimate 2006-2007: 3 contributions to member States Target 2008-2009: 7 contributions to member States
(c) Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities	(c) Increase the dissemination of reports of important meetings and conferences, including the annual ministerial sessions of the subregional office — North Africa and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 8 reports of meetings/conference

Estimate 2006-2007: dissemination of 10 reports of meetings/conference

Target 2008-2009: dissemination of 12 reports of meetings/conference

External factors

17A.78 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; and (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with the ECA office in the subregion through their joint programming exercises.

Outputs

17A.79 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the annual ministerial conference for the North Africa subregion (8);

(ii) Parliamentary documentation: programme performance report of ECA subregional office — North Africa for the period 2006-2007 (1); progress report on the implementation of regional and international agendas, including NEPAD, the United Nations Millennium Development Goals and other special initiatives in the subregion (2); proposed programme plan for the biennium 2010-2011 for the subregional office — North Africa (1); reports to the annual ministerial sessions of the subregional office — North Africa on economic and social developments: tracking progress in North Africa (2);

(iii) Ad hoc expert groups: annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion (2); assessing the subregional office — North Africa and the Maghreb Arab Union multi-year programme (1); challenges facing small and medium-sized enterprises and industries in North Africa (1); education and capacity-building for job creation (1); promoting research and development in North Africa (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Non-recurrent publications: education and capacity-building action plan for job creation in North Africa in the context of the subregional office — North Africa and Maghreb Arab Union multi-year programme (1); small and medium-sized enterprises and industries development in North Africa (1); stimulating production capacity through research and development in North Africa (1);

(ii) Booklets, fact sheets, wallcharts, information kits: joint African Union Commission/ African Development Bank/ECA (subregional office — North Africa) prospectus on integration in North Africa (2);

(iii) Special events: North Africa Development Forum (1);

(iv) Technical material: electronic brief on major activities of the subregional office — North Africa, including other subregional initiatives (1); web-based information site on available advisory services (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory missions at the request of member States, Maghreb Arab Union (UMA), Community of Sahel-Saharan States (CEN-SAD) and other subregional and intergovernmental organizations on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in North Africa (10);

(ii) Training courses, seminars and workshops: workshop for 20 professionals on mainstreaming poverty reduction strategies in national policies (1); workshop for 20 professionals on the implementation of the System of National Accounts 1993 in North Africa (1);

(iii) Field projects: addressing sustainable development challenges in North Africa (1); harmonization of policies to build North Africa knowledge economy (1); institutional strengthening of the Maghreb Arab Union (1); observatory for regional integration in North Africa: addressing sustainable development challenges in North Africa (1).

Table 17A.23 **Resource requirements: subprogramme 7 (a)**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 739.2	3 943.5	19	21
Non-post	965.7	1 069.8	—	—
Subtotal	**4 704.9**	**5 013.3**	**19**	**21**
Extrabudgetary	500.0	3 000.0	—	2
Total	**5 204.9**	**8 013.3**	**19**	**23**

17A.80 The resource requirements of $3,943,500 for posts will provide for 21 posts and reflect an increase of $204,300, related to the establishment of 1 new P-4 and 1 new local level post. The functions of the posts are as follows: (i) under the leadership of the Director of the ECA subregional office for North Africa, the Economic Affairs Officer at the P-4 level will lead the delivery of operational activities of the ECA subregional office for North Africa by enhancing the policy coordination and policy development of the office in strengthening regional integration. More specifically, the functions of the Economic Affairs Officer will help in coordinating the effective implementation, monitoring of and reporting on collaborative arrangements emanating from the multi-year programme to be developed between the ECA subregional office and major corresponding regional economic communities in the North Africa subregion; and (ii) the Information Systems Assistant at the local level will provide inter alia: support for computer information systems, databases and

applications in assigned areas; perform complex troubleshooting for various applications; design and develop computer application systems and programs; manage, design, create, produce and maintain technical documentation for relevant computer application systems and products as well as team leadership and coordination of information management projects. Non-post requirements of $1,069,800 reflect a net increase of $104,100, which is attributable to the strengthening of the ECA subregional offices mostly with additional resources for other staff costs, contractual services and replacement of office automation equipment.

17A.81 The provision of extrabudgetary resources ($3,000,000) is instrumental in building capacities of member States and regional economic communities with respect to key emerging and persistent issues. They will provide in particular through expansion of the operational activities of the subregional office for North Africa the financing of group training and field projects, special events, technical materials such as a web-based information site and electronic brief on major activities of the subregional office — North Africa, two joint AU Commission/AfDB/ECA (subregional office — North Africa) prospectus on integration in North Africa and the servicing of inter-agency meetings.

(b) Subregional activities in West Africa

Resource requirements (before recosting): $4,839,300

Table 17A.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of each of the West African subregions, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States, the Economic Community of West African States (ECOWAS), the West African Economic and Monetary Union (UEMOA), intergovernmental and civil society organizations to formulate and implement policies and programmes on issues dealing with food security and environmental sustainability; private sector development and investment promotion; employment and poverty reduction; and post-conflict reconstruction, recovery and development	(a) (i) Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the Western African subregion *Performance measures* 2004-2005: 3 capacity-building and technical assistance projects Estimate 2006-2007: 4 capacity-building and technical assistance projects Target 2008-2009: 6 capacity-building and technical assistance projects

	(ii) Increased number of beneficiaries from training projects *Performance measures* 2004-2005: 45 beneficiaries Estimate 2006-2007: 60 beneficiaries Target 2008-2009: 75 beneficiaries
(b) Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of multi-year programmes designed in collaboration with ECOWAS and contribute to the implementation of the existing ones formulated within the framework of NEPAD	(b) (i) Increased number of joint undertakings with ECOWAS, major partners at the subregional and country levels, including the United Nations country teams *Performance measures* 2004-2005: 2 joint undertakings Estimate 2006-2007: 4 joint undertakings Target 2008-2009: 7 joint undertakings (ii) Increase the dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers *Performance measures* 2004-2005: dissemination of 10 publications Estimate 2006-2007: dissemination of 15 publications Target 2008-2009: dissemination of 20 publications (iii) Increased contribution to and of commissions databases by and to member States *Performance measures* 2004-2005: 1 contribution Estimate 2006-2007: 5 contributions Target 2008-2009: 12 contributions

(c) Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities	(c) Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development *Performance measures* 2004-2005: dissemination of 1 report of meetings/conferences Estimate 2006-2007: dissemination of 3 reports of meetings/conferences Target 2008-2009: dissemination of 5 reports of meetings/conferences

External factors

17A.82 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; and (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with ECA offices in the subregions through their joint programming exercises.

Outputs

17A.83 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: annual ministerial conference for the West Africa subregion (8);

(ii) Parliamentary documentation: programme performance report of ECA subregional office — West Africa for the period 2006-2007 (1); progress report on the implementation of regional and international agendas, including NEPAD, the United Nations Millennium Development Goals and other special initiatives in the subregion (2); proposed programme plan for the biennium 2010-2011 for the subregional office — West Africa (1); reports to the annual ministerial conference for the West Africa subregion on economic and social developments: tracking progress in West Africa (2);

(iii) Ad hoc expert groups: an emerging developmental challenge facing West Africa (1); annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion (2); assessing the subregional office — West Africa and ECOWAS multi-year programme (1); harnessing research and development in support of the transformation of the agricultural systems and development of agro-industries in West Africa (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Non-recurrent publications: harnessing research and development in support of the transformation of agricultural systems and development of agro-industries in West Africa, with special reference to gender imbalances (1); report on a topical issue identified in the subregional office — West Africa and ECOWAS multi-year programme (1); status of implementation of the Yamoussoukro Decision, with particular emphasis on air transport security in West Africa (1);

(ii) Booklets, fact sheets, wallcharts, information kits: joint AU Commission/AfDB/ECA (subregional office — West Africa) prospectus on integration in West Africa (2);

(iii) Special events: the West Africa Development Forum: employment for youth (1);

(iv) Technical material: electronic brief on major activities of the subregional office — West Africa, including other subregional initiatives (1); methodology for collection of gender-disaggregated data for monitoring progress towards achieving the Millennium Development Goals (1); technical document and presentations on fiscal policy and financing economic and social development in West Africa (1); web-based information site on available advisory services (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory missions, upon request by member States, regional economic communities, intergovernmental organizations and civil society organizations on institutional and sectoral policy issues, in relation to the consolidation of regional economic integration and sustainable development (10);

(ii) Training courses, seminars and workshops: workshop for approximately 10 Professionals on building effective public-private partnerships to small and medium-sized enterprises (1); workshop for approximately 15 Professionals on exchange of experience in the development and implementation of poverty reduction strategies (1);

(iii) Field projects: institutional strengthening of ECOWAS and UEMOA (1); West African information and knowledge management platform on regional economic cooperation and integration (1).

Table 17A.25 **Resource requirements: subprogramme 7 (b)**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 538.8	3 924.1	17	20
Non-post	798.8	915.2	—	—
Subtotal	**4 337.6**	**4 839.3**	**17**	**20**
Extrabudgetary	500.0	3 000.0	—	2
Total	**4 837.6**	**7 839.3**	**17**	**22**

17A.84 The resource requirements of $3,924,100 for post resources will provide for 20 posts and reflect an increase of $385,300, which is the result of the establishment of 2 new P-4 and 1 new local level posts. The functions of the posts are as follows: (i) under the leadership of the Director of the ECA subregional office for West Africa, the two new Economic Affairs Officers at the P-4 level will lead the delivery of operational activities of the ECA subregional office for West Africa by enhancing the policy coordination and policy development of the office in strengthening regional integration. More specifically, the functions of the Economic Affairs Officers will help in coordinating the effective implementation, monitoring of and reporting on collaborative arrangements emanating from the multi-year programme to be developed between the ECA subregional office and major corresponding regional economic communities in the West Africa subregion; and (ii) the Information Systems Assistant at the local level will provide, inter alia, support for computer information systems, databases and applications in assigned areas; perform complex troubleshooting for various applications; design and develop computer application systems and programs; manage, design, create, produce and maintain technical documentation for relevant computer application systems and products as well as team leadership and coordination of information management projects. The amount of $915,200 for non-post requirements which reflects an increase of $116,400, is attributable to the strengthening of the ECA subregional offices with additional resources largely for other staff costs; contractual services; and replacement of furniture and equipment and office automation equipment.

17A.85 The extrabudgetary resources of $3,000,000 proposed for this subprogramme during the biennium 2008-2009 will be much needed to scale up the operational activities and the capacity-building initiatives, in favour of the member States, regional economic communities and intergovernmental organizations, to meet the growing demand for ECA outreach functions in the context of the ongoing repositioning efforts. The activities financed from extrabudgetary resources will include a special event — the West Africa Development Forum: Employment for Youth; group training; technical materials and publications. The implementation of field projects is expected to provide the impetus and positive turnover needed by African countries to witness effective integration and accelerated progress towards poverty reduction.

(c) Subregional activities in Central Africa

Resource requirements (before recosting): $5,235,900

Table 17A.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the Central Africa subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States, the Economic Community of Central African States, the Central African Economic and Monetary Community, intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral	(a) (i) Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities, intergovernmental and civil society organizations in the priority areas of the subregion

	policies and programmes in the subregional development priorities including macroeconomic management; transport and infrastructure development; post-conflict rehabilitation, recovery and development; food security; and information and communication technology development	*Performance measures* 2004-2005: 12 capacity-building and technical assistance projects provided Estimate 2006-2007: 14 capacity-building and technical assistance projects provided Target 2008-2009: 16 capacity-building and technical assistance projects provided (ii) Increased number of beneficiaries from training projects *Performance measures* 2004-2005: 44 beneficiaries Estimate 2006-2007: 64 beneficiaries Target 2008-2009: 124 beneficiaries
(b)	(b) Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in Central Africa	(b) (i) Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams *Performance measures* 2004-2005: 2 joint undertakings Estimate 2006-2007: 9 joint undertakings Target 2008-2009: 14 joint undertakings (ii) Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers *Performance measures* 2004-2005: dissemination of 10 publications Estimate 2006-2007: dissemination of 16 publications Target 2008-2009: dissemination of 20 publications

	(iii) Increased contribution to and of Commission databases by and to member States *Performance measures* 2004-2005: 2 contributions Estimate 2006-2007: 3 contributions Target 2008-2009: 4 contributions
(c) Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities	(c) Increased dissemination of reports of important meetings and conferences, including the intergovernmental committee of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development *Performance measures* 2004-2005: dissemination of 15 reports of meetings/conferences Estimate 2006-2007: dissemination of 16 reports of meetings/conferences Target 2008-2009: dissemination of 18 reports of meetings/conferences

External factors

17A.86 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; and (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with ECA offices in the subregions through their joint programming exercises.

Outputs

17A.87 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the annual ministerial conference for the Central Africa subregion (8);

(ii) Parliamentary documentation: programme performance report of ECA subregional office-Central Africa for the period 2006-2007 (1); progress report on the implementation of regional and international agendas, including NEPAD, the United Nations Millennium Development Goals and other special initiatives in the subregion (2); proposed programme plan for the biennium 2010-2011 for the subregional office-

Central Africa (1); report to the annual ministerial conferences for the Central Africa subregion on economic and social development: tracking progress in Central Africa (2);

(iii) Ad hoc expert groups: an emerging developmental challenge facing Central Africa (1); annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion (2); assessing the subregional office-Central Africa and the Economic and Monetary Community for Central Africa (CEMAC)/the Economic Community of Central African States (ECCAS) multi-year programme (1); transport Master Plan and bridging the financing gaps in infrastructure development in Central Africa (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: the economies of Central African countries (2);

(ii) Non-recurrent publications: report on a topical issue identified in the subregional office-Central Africa and CEMAC/ECCAS multi-year programme (1); status of implementation of the Central Africa Transport Master Plan: bridging financial gaps (1);

(iii) Booklets, fact sheets, wallcharts, information kits: joint AU Commission/AfDB/ECA (subregional office-Central Africa) prospectus on integration in Central Africa (2);

(iv) Special events: forum on post-conflict rehabilitation, recovery and development in Central Africa (1);

(v) Technical material: electronic brief on major activities of the subregional office-Central Africa, including other subregional initiatives (1); web-based information site on available advisory services (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory service missions at the request of member States, regional economic communities, intergovernmental organizations and civil society organizations on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD, Millennium Development Goals, Sub-Saharan African Transport Policy and Programme, Yamoussoukro Decision and other special initiatives (10);

(ii) Training courses, seminars and workshops: seminar for 30 Professionals on the implementation of the Ouagadougou Action Plan on employment (1); workshop for 15 Professionals on methodologies for Millennium Development Goals and collection of gender-disaggregated data in Central Africa (1); workshop for 15 Professionals on the legal and regulatory framework on ICT and science and technology (1);

(iii) Field projects: institutional strengthening of CEMAC and ECCAS (1).

Table 17A.27 **Resource requirements: subprogramme 7 (c)**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 766.7	3 971.0	18	20
Non-post	1 229.3	1 264.9	—	—
Subtotal	**4 996.0**	**5 235.9**	**18**	**20**
Extrabudgetary	647.8	3 000.0	—	2
Total	**5 643.8**	**8 235.9**	**18**	**22**

17A.88 The resource requirements of $3,971,000 for posts will provide for 20 posts and reflect an increase of $204,300, which is the result of the establishment of 1 new P-4 and 1 new local level post. The functions of the posts are: (i) under the leadership of the Director of the ECA subregional office for Central Africa, the Economic Affairs Officer at the P-4 level will lead the delivery of operational activities of the ECA subregional office for Central Africa by enhancing the policy coordination and policy development of the office in strengthening regional integration. More specifically, the functions of the Economic Affairs Officer will help in coordinating the effective implementation, monitoring of and reporting on collaborative arrangements emanating from the multi-year programme to be developed between the ECA subregional office and major corresponding regional economic communities in the Central Africa subregion; and (ii) the Information Systems Assistant at the local level will provide, inter alia, support for computer information systems, databases and applications in assigned areas; perform complex troubleshooting for various applications; design and develop computer application systems and programs; manage, design, create, produce and maintain technical documentation for relevant computer application systems and products as well as team leadership and coordination of information management projects. The amount of $1,264,900 for non-post requirements, which reflects a net increase of $35,600, is attributable mainly to the strengthening of the ECA subregional offices additional resources for other staff costs, contractual services, general operating expenses, and replacement of furniture and equipment, and office automation equipment offset by reduced requirements for ad hoc expert groups meetings.

17A.89 The provision of extrabudgetary resources ($3,000,000) would cover the implementation of the activities of the subprogramme, which is guided by the principle of a repositioned ECA, especially in the area of regional and economic integration. Extrabudgetary resources will be used to finance activities such as a special event, the Central African Development Forum; a field project; advisory services; workshops; publications; and the joint AU Commission/AfDB/ECA subregional office-Central Africa prospectus on integration in Central Africa.

(d) Subregional activities in East Africa

Resource requirements (before recosting): $4,960,600

Table 17A.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the East African subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States, the Common Market for Eastern and Southern Africa (COMESA), the Indian Ocean Commission, intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes in the priority areas such as food security, land and environment; transport, energy, lake/river basin development; macroeconomic management, gender and youth employment and the development and utilization of information and communication technology	(a) (i) Increased number of capacity-building and technical assistance projects provided to member States, regional economic communities and intergovernmental and civil society organizations in the priority areas of the Eastern African subregion *Performance measures* 2004-2005: 4 capacity-building and technical assistance projects provided Estimate 2006-2007: 6 capacity-building and technical assistance projects provided Target 2008-2009: 8 capacity-building and technical assistance projects provided (ii) Increased number of beneficiaries from training projects *Performance measures* 2004-2005: 20 beneficiaries Estimate 2006-2007: 30 beneficiaries Target 2008-2009: 45 beneficiaries
(b) Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of subregional integration programmes in East Africa	(b) (i) Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams

	Performance measures 2004-2005: 2 joint undertakings Estimate 2006-2007: 4 joint undertakings Target 2008-2009: 7 joint undertakings (ii) Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers *Performance measures* 2004-2005: dissemination of 4 publications Estimate 2006-2007: dissemination of 6 publications Target 2008-2009: dissemination of 10 publications (iii) Increased contribution to and of Commission databases by and to member States *Performance measures* 2004-2005: 1 contribution Estimate 2006-2007: 3 contributions Target 2008-2009: 8 contributions
(c) Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda including member States, regional economic communities, civil society organizations and other subregional entities	(c) Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development *Performance measures* 2004-2005: dissemination of 2 reports of meetings/conferences Estimate 2006-2007: dissemination of 5 reports of meetings/conferences Target 2008-2009: dissemination of 8 reports of meetings/conferences

External factors

17A.90 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; and (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with ECA offices in the subregions through their joint programming exercises.

Outputs

17A.91 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the annual ministerial conference for the East Africa subregion (8);

(ii) Parliamentary documentation: programme performance report of ECA subregional office-East Africa for the period 2006-2007 (1); progress report on the implementation of regional and international agendas, including NEPAD, the United Nations Millennium Development Goals and other special initiatives in the subregion (2); proposed programme plan for the biennium 2010-2011 for the subregional office-East Africa (1); reports to the annual ministerial conferences for the East Africa subregion on economic and social development: tracking progress in East Africa (2);

(iii) Ad hoc expert groups: assessing financial sector reforms in East Africa (1); an emerging developmental challenge facing East Africa (1); annual consultative meetings of experts of regional economic communities, the AU Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion (2); assessing the subregional office-East Africa and COMESA/East African Community (EAC)/Intergovernmental Authority on Development multi-year programme (1); harmonizing national development policies and ICT programmes to strengthen regional integration initiatives (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Non-recurrent publications: financial sector reforms in East Africa: best practices (1); harmonization for national development policies and ICT programmes within the context of regional integration (1); report on a topical issue identified in the subregional office-East Africa and COMESA/EAC/IGAD multi-year programme (1);

(ii) Booklets, fact sheets, wallcharts, information kits: joint AU Commission/AfDB/ECA (subregional office-East Africa) prospectus on integration in East Africa (2);

(iii) Special events: East African Power Pool Forum (1);

(iv) Technical material: electronic brief on major activities of the subregional office-East Africa, including other subregional initiatives (1); web-based information site on available advisory services (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory services missions at the request of member States, regional economic communities, intergovernmental organizations and civil society organizations

on institutional and sectoral issues related to strengthening the implementation of NEPAD and the Great Lakes initiatives in East Africa (10);

(ii) Training courses, seminars and workshops: workshop for 15 Professionals on developing strategies and comprehensive action plans for National Information and Communications Infrastructure infrastructures (1); workshop for 15 Professionals on the implementation of ICT in the areas of e-government and/or e-trade (1); workshop for 20 Professionals on new and renewable energy in East Africa (1);

(iii) Field projects: establishment of knowledge management centre and network (1); institutional strengthening of COMESA, IGAD and EAC (1);

Table 17A.29 **Resource requirements: subprogramme 7 (d)**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 601.5	3 986.8	17	20
Non-post	779.3	973.8	—	—
Subtotal	**4 380.8**	**4 960.6**	**17**	**20**
Extrabudgetary	679.8	3 000.0	—	2
Total	**5 060.6**	**7 960.6**	**17**	**22**

17A.92 The resource requirements of $3,986,800 for posts will provide for 20 posts and reflect an increase of $385,300, which is the net result of the establishment of 2 new P-4 and 1 new local level posts. The functions of the posts are as follows: (i) under the leadership of the Director of the ECA subregional office for East Africa, the two new Economic Affairs Officers at the P-4 level will lead the delivery of operational activities of the ECA subregional office for East Africa by enhancing the policy coordination and policy development of the office in strengthening regional integration. More specifically, the functions of the Economic Affairs Officers will help in coordinating the effective implementation, monitoring of and reporting on collaborative arrangements emanating from the multi-year programme to be developed between the ECA subregional office and major corresponding regional economic communities in the East Africa subregion; and (ii) the Information Systems Assistant at the local level will provide inter alia: support for computer information systems, databases and applications in assigned areas; perform complex troubleshooting for various applications; design and develop computer application systems and programs; manage, design, create, produce and maintain technical documentation for relevant computer application systems and products as well as team leadership and coordination of information management projects. The amount of $973,800 for non-post requirements, which reflects an increase of $194,500, is attributable largely to the strengthening of the ECA subregional offices through additional resources for, inter alia, ad hoc expert group meetings; contractual services; general operating expenses; and replacement of furniture and equipment and office automation equipment.

17A.93 The estimate of extrabudgetary resources ($3,000,000) is expected to help to ensure the quality and timely delivery of programmed outputs of the subprogramme, which will serve to enhance the capacity of member States and regional economic communities to design and implement sound policies and programmes for accelerated poverty reduction in the subregion. The resources will be

used to finance a special event, the East African Power Pool Forum; group training and field projects; annual consultation meetings of the United Nations agencies; the joint AU Commission/AfDB/ECA (subregional office-East Africa) prospectus; and various publications.

(e) Subregional activities in Southern Africa

Resource requirements (before recosting): $5,080,700

Table 17A.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the capacities of member States for regional integration, by spearheading the delivery of operational activities targeted at the specific priorities of the Southern Africa subregion, within the overall framework of the New Partnership for Africa's Development and the internationally agreed development goals, including those contained in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States, the Southern African Development Community (SADC), intergovernmental and civil society organizations to formulate and implement harmonized macroeconomic and sectoral policies and programmes dealing with subregional development priorities including food security; intra-subregional trade, infrastructure/mineral resources development; industrial development, gender, youth and employment; and HIV/AIDS	(a) (i) Increased number of capacity-building and technical assistance projects provided to member States, SADC, intergovernmental and civil society organizations in the priority areas of the subregion *Performance measures* 2004-2005: 5 capacity-building and technical assistance projects provided Estimate 2006-2007: 8 capacity-building and technical assistance projects provided Target 2008-2009: 12 capacity-building and technical assistance projects provided (ii) Increased number of beneficiaries from training projects *Performance measures* 2004-2005: 25 beneficiaries Estimate 2006-2007: 50 beneficiaries Target 2008-2009: 75 beneficiaries

(b) Strengthened partnerships at the subregional and country levels to support policy advocacy, policymaking and implementation of multi-year programmes with key partners and stakeholders including SADC, the NEPAD secretariat and the Southern Africa Development Bank	(b) (i) Increased number of joint undertakings with major partners at the subregional and country levels, including the United Nations country teams *Performance measures* 2004-2005: 1 joint undertaking Estimate 2006-2007: 2 joint undertakings Target 2008-2009: 4 joint undertakings (ii) Increased dissemination of knowledge, especially the flagship publications, demand-driven studies and policy papers *Performance measures* 2004-2005: dissemination of 15 publications Estimate 2006-2007: dissemination of 50 publications Target 2008-2009: dissemination of 100 publications (iii) Increased contribution to and of Commission databases by member States *Performance measures* 2004-2005: 1 contribution Estimate 2006-2007: 2 contributions Target 2008-2009: 5 contributions
(c) Strengthened role of the intergovernmental machinery at the subregional level through improved networking among key stakeholders involved in the subregional development agenda, including member States, regional economic communities, civil society organizations and other subregional entities	(c) Increased dissemination of reports of important meetings and conferences, including the intergovernmental committees of experts and the annual Commission/Conference of African Ministers of Finance, Planning and Economic Development

Performance measures

2004-2005: dissemination of 2 reports of meetings/conferences

Estimate 2006-2007: dissemination of 6 reports of meetings/conferences

Target 2008-2009: dissemination of 8 reports of meetings/conferences

External factors

17A.94 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; and (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with the ECA office in the subregion through their joint programming exercises.

Outputs

17A.95 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the annual ministerial conference for the Southern Africa subregion (8);

(ii) Parliamentary documentation: programme performance report of ECA subregional office-Southern Africa for the period 2006-2007 (1); progress report on the implementation of regional and international agendas, including NEPAD, the Millennium Development Goals and other special initiatives in the subregion (2); proposed programme plan for the biennium 2010-2011 for the subregional office-Southern Africa (1); reports to the annual ministerial conferences for the Southern Africa subregion on economic and social development: tracking progress in Southern Africa (2);

(iii) Ad hoc expert groups: an emerging developmental challenge facing Southern Africa (1); annual consultative meetings of experts of regional economic communities, African Union Commission, NEPAD secretariat and United Nations agencies on the implementation of the AU/NEPAD programmes in the subregion (2); assessing the subregional office-Southern Africa and SADC/COMESA multi-year programme (1); governance of financial institutions in the subregion (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Non-recurrent publications: governance of financial institutions in Southern Africa (1); report on a topical issue identified in the subregional office-Southern Africa and SADC/COMESA multi-year programme (1);

(ii) Booklets, fact sheets, wallcharts, information kits: joint AU Commission/AfDB/ECA (subregional office-Southern Africa) prospectus on integration in Southern Africa (2);

(iii) Special events: forum promoting the implementation of the Regional Indicative Strategic Development Plan and of the policy organ for peace and security in the SADC region (1);

(iv) Technical material: electronic brief on major activities of the subregional office-Southern Africa, including other subregional initiatives (1); web-based information site on ECA-Southern Africa activities in addition to the site being a knowledge management hub for the United Nations system in available advisory services (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory services, upon request, to member States, SADC, COMESA, intergovernmental organizations and civil society organizations on priority development issues, including gender, trade, infrastructure, mining, and statistical development to strengthen regional integration and implementation of NEPAD in Southern Africa as well as institution-building (10);

(ii) Training courses, seminars and workshops: workshop for 20 Professionals on small and medium-size enterprises and development of the extractive industry (1); workshop for 20 Professionals on agri-input business development in Southern Africa (1); workshop for 20 Professionals on development finance institutions support to infrastructure development in SADC and COMESA (1); workshop for 20 Professionals on management of shared water resources (1); workshop for 20 Professionals on the impact of population and migration on regional integration in the SADC and COMESA regions (1);

(iii) Field projects: institutional strengthening of SADC and COMESA (1); subregional project to facilitate the design and implementation of the e-SADC initiative (1).

Table 17A.31 **Resource requirements: subprogramme 7 (e)**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	3 791.3	4 176.6	19	22
Non-post	793.4	904.1	—	—
Subtotal	**4 584.7**	**5 080.7**	**19**	**22**
Extrabudgetary	500.0	3 000.0	—	2
Total	**5 084.7**	**8 080.7**	**19**	**24**

17A.96 The resource requirements of $4,176,600 for posts will provide for 22 posts and reflect an increase of $385,300, which is the result of the establishment of 2 new P-4 and 1 new local level posts. The functions of the posts are as follows: (i) under the leadership of the Director of the ECA subregional office for Southern Africa, 2 Economic Affairs Officers at the P-4 level will lead the delivery of operational activities of the ECA subregional office for Southern Africa by enhancing the policy coordination and policy development of the office in strengthening regional integration. More specifically, the functions of the Economic Affairs Officer will help in coordinating the effective implementation, monitoring of and reporting on collaborative arrangements emanating from the multi-year programme to be developed between the ECA subregional office and major corresponding regional economic communities in the Southern Africa subregion; and (ii) the

Information Systems Assistant at the local level will provide, inter alia support for computer information systems, databases and applications in assigned areas; perform complex troubleshooting for various applications; design and develop computer application systems and programs; manage, design, create, produce and maintain technical documentation for relevant computer application systems and products as well as team leadership and coordination of information management projects. Non-post requirements of $904,100, reflecting an increase of $110,700, is attributable mainly to the strengthening of the ECA subregional offices through additional resources for, inter alia, contractual services; general operating expenses, including supplies and materials; and furniture and office equipment and replacement of office automation equipment.

17A.97 Provision of extrabudgetary resources ($3,000,000) will be used to scale up the operational activities and the capacity-building initiatives of the subprogramme for the member States, regional economic communities and intergovernmental organizations. The activities to be financed will include group workshops and field projects; organization of a forum to promote the implementation of the Regional Indicative Strategic Development Plan and of the policy organ for peace and security in the SADC region and preparation and dissemination of reports.

Subprogramme 8
Development planning and administration

Resource requirements (before recosting): $942,400

17A.98 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 8 of programme 14 of the biennial programme plan for the period 2008-2009, are under the responsibility of the African Institute for Economic Development and Planning.

Table 17A.32 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance national and regional capacities for the formulation and implementation of development policies and economic management strategies.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhancement of the technical and analytical skills of experts in the public and private sectors who perform the essential functions of strategic economic planning and management in member States	(a) Increased number of national experts able to develop policy instruments using analysis, methods and tools learned through the courses and advocacy papers of the African Institute for Economic Development and Planning *Performance measures* 2004-2005: 225 national experts Estimate 2006-2007: 260 national experts Target 2008-2009: 280 national experts

External factors

17A.99 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that member States will continue to fully support the Institute's efforts to enhance institutional and human capacity in the areas of planning, economic policy and management.

Outputs

17A.100 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: sessions of the African Institute for Economic Development and Planning Governing Council (2);

(ii) Parliamentary documentation: reports to the African Institute for Economic Development and Planning Governing Council (4);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: case studies on best practices to enhance the role of the State in public affairs (2);

(ii) Non-recurrent publications: training manuals/monographs on selected topics aimed at promoting regional integration in support of the implementation of the NEPAD programme (1); training manuals/monographs on selected topics related to the implementation of the NEPAD programme (1); training manuals/monographs on selected topics to assist African countries in meeting the continent's special needs and emerging global challenges (1);

(iii) Exhibits, guided tours, lectures: annual programme of public lectures on economic policy and management (2);

(iv) Booklets, fact sheets, wallcharts, information kits: IDEP Bulletin on persistent and emerging economic issues (2);

(v) Audio-visual resources: CD-ROM on main substantive topics of the subprogramme (2);

(c) Technical cooperation (extrabudgetary):

(i) Training courses, seminars and workshops: international courses on specific topics, including economic reforms and strategic State management (4); Master's programme: 40 trainees in economic policy and management (2); post-graduate programme for African civil servants and public/private sector officials in areas such as debt and macroeconomic management, preparation, management and appraisal of development programme and activities within the context of the implementation of NEPAD (12); short-term courses for 240 trainees on selected topics aimed at promoting and strengthening regional integration schemes, achieving the Millennium Development Goals and meeting the challenges of globalization (12);

(ii) Fellowships and grants: fellows in the Master's programme on economic policy and management (4).

Table 17A.33 **Resource requirements: subprogramme 8**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Non-post	942.4	942.4	—	—
Subtotal	**942.4**	**942.4**	—	—
Extrabudgetary[a]	—	—	—	—
Total	**942.4**	**942.4**	—	—

[a] Extrabudgetary resources under this subprogramme are provided directly to the African Institute for Economic Development and Planning in accordance with its statute, not to ECA.

17A.101 The resource requirements in the amount of $942,400 provide for the continuation of the grant to the African Institute for Economic Development and Planning to finance four Professional posts (1 D-1, 1 P-5, 1 P-4 and 1 P-3) in accordance with section V of General Assembly resolution 45/248 A of 21 December 1990 and section XVII of General Assembly resolution 46/185 C of 20 December 1991. In accordance with its statute, the Institute is financed by contributions from Governments of African countries, UNDP and other sources.

Subprogramme 9
Statistics

Resource requirements (before recosting): $2,555,900

17A.102 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 9 of programme 14 of the biennial programme plan for the period 2008-2009, are under the responsibility of the African Centre for Statistics.

Table 17A.34 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the production, dissemination and use of key demographic, social, economic and environmental statistics, including the Millennium Development Goals indicators, in accordance with internationally agreed standards and good practices, as well as to promote the implementation of the new Reference Regional Strategic Framework for Statistical Capacity-building in Africa.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced statistical capacities of member States to improve economic management and tracking progress towards the achievement of nationally and internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992	(a) (i) Increased number of statistical agencies compiling the minimum required dataset and complying with the 1993 System of National Accounts *Performance measures* 2004-2005: 22 statistical agencies Estimate 2006-2007: 26 statistical agencies Target 2008-2009: 30 statistical agencies (ii) Increased number of countries that have adopted and implemented the national strategy for the development of statistics *Performance measures* 2004-2005: not available Estimate 2006-2007: 3 countries Target 2008-2009: 29 countries
(b) Enhanced capacity for the collection of sex-disaggregated and gender-responsive statistics in socio-economic groups	(b) Increased percentage of participants and stakeholders in workshops and seminars organized by ECA who indicate their increased knowledge in the collection and use of sex-disaggregated and gender-responsive statistics *Performance measures* 2004-2005: 11 per cent of participants and stakeholders Estimate 2006-2007: 19 per cent of participants and stakeholders Target 2008-2009: 28 per cent of participants and stakeholders

External factors

17A.103 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (i) member States and their National Statistical Systems secure adequate human and financial resources for statistical operations, including census undertakings, surveys and national accounts, and senior officials of countries are supportive of the National Strategies for the Development of Statistics; (ii) partners, including the African Development Bank, the African Union Commission, regional economic communities, other regional and subregional organizations, extend full cooperation for the harmonization and coordination of statistical activities and are supportive of ECA leadership in the implementation of the Reference Regional Strategic Framework.

Outputs

17A.104 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the first session of the Committee on Statistics (4);

(ii) Parliamentary documentation: implementation of statistical capacity-building activities in Africa (1); progress reports to the Committee on Statistics on statistical coordination and harmonization in Africa (1);

(iii) Ad hoc expert groups: Advisory Board on Statistics in Africa (1); census data processing, analysis and dissemination for the 2010 round of population and housing censuses (1); censuses planning and enumeration for the 2010 round of population and housing censuses (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: African statistical yearbook (2);

(ii) Non-recurrent publications: handbook on censuses data processing, analysis and dissemination (1); handbook on censuses planning and enumeration (1);

(iii) Booklets, fact sheets, wallcharts, information kits: promotional material for the African Statistical Day, including posters, press communiqués, audio and video, DVD information kits (2);

(iv) Special events: African Statistical Day (2); Forum on African Statistical Development (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: African Symposium for Statistical Development for approximately 25 Professionals (1); seminar for approximately 25 professionals on statistical training for curricula harmonization and development (1); workshops for approximately 15 Professionals on census data processing, analysis and dissemination for the 2010 Regional Programme of Population and Housing Censuses (2); workshops for approximately 15 Professionals on censuses planning and enumeration for the 2010 Regional Programme of Population and Housing Censuses (2);

(ii) Fellowships and grants: visiting scholars, fellows and interns to enhance statistical capacity of member States and regional economic communities (5);

(iii) Field projects: building capacity of member States and regional economic communities to develop and compile gender-disaggregated data and gender satellite accounts from household surveys, population censuses and national accounts (1); statistical

harmonization and coordination with consideration to gender perspective, through the implementation of international standard and classification (1); supporting member States to design and implement national strategies for the development of statistics and to develop and maintain databases for tracking progress towards the Millennium Development Goals (1).

Table 17A.35 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	2 377.2	2 377.2	17	17
Non-post	50.0	178.7	—	—
Subtotal	**2 427.2**	**2 555.9**	**17**	**17**
Extrabudgetary	3 346.9	5 959.9	4	4
Total	**5 774.1**	**8 515.8**	**21**	**21**

17A.105 The resource requirements in the amount of $2,377,200 for posts would provide for the continuation of 17 posts. Non-post resources of $178,700, which reflect an increase of $128,700, relate largely to the redeployment of resources from subprogramme 1, Trade, finance and economic development, and would provide for, inter alia, consultants and experts, travel of staff and contractual services.

17A.106 The provision of extrabudgetary resources ($5,959,900) will contribute to assisting African statistical development through promotion and harmonization of statistical concepts, standards and methods; statistical training; coordination of statistical activities; and development of databases, thereby enabling member States to produce quality and timely statistics and manage them well in support of poverty reduction and attainment of the Millennium Development Goals. The activities to be financed from extrabudgetary resources will include: preparation and dissemination of two issues of the African statistical yearbook and two handbooks on the 2010 round of population and housing censuses; development of promotional material for the African Statistical Day; organization of two forums on African statistical development; organization of group trainings and field projects.

Subprogramme 10
Social development

Resource requirements (before recosting): $3,504,000

17A.107 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 10 of programme 14 of the biennial programme plan for the period 2008-2009, are under the responsibility of the African Centre for Gender and Social Development. Included under this subprogramme are provisions for the African Institute for the Prevention of Crime and the Treatment of Offenders.

Table 17A.36 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen capacity in member States' institutions to formulate policies and programmes for poverty reduction and for delivering equitable social services and integrating social dimensions in the development process, in line with internationally agreed development goals, including the Millennium Development Goals.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved capacity of member States to design, implement and monitor poverty reduction strategies consistent with internationally agreed development goals, including those contained in the United Nations Millennium Declaration and the priorities of NEPAD	(a) Increased number of countries that base their national development policies and programmes, including poverty reduction strategies, on the targets of the Millennium Declaration *Performance measures* 2004-2005: not available Estimate 2006-2007: not available Target 2008-2009: 10 countries
(b) Increased national capacity to integrate social dimensions in all development sectors, including addressing relevant Millennium Development Goals and population concerns and the needs of socially vulnerable groups	(b) Increased number of Governments that have developed plans and policy options addressing population concerns and relevant Millennium Development Goals *Performance measures* 2004-2005: 38 Governments Estimate 2006-2007: 43 Governments Target 2008-2009: 48 Governments

External factors

17A.108 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policy and decision makers are committed to addressing human and social development issues; (b) member States are committed to the outcomes of regional and international agreements on employment, population, health, international migration and other related social policy areas; (c) there is broad political support for and commitment to poverty reduction and the Millennium Declaration and the priorities of NEPAD; and (d) there is support from development partners.

Outputs

17A.109 During the biennium 2008-2009, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: the first session of the Committee on Human and Social Development (4);

(ii) Parliamentary documentation: annual progress report on the Millennium Development Goals and poverty reduction strategies in Africa (2); progress report on the International Conference on Population and Development + 15 (1); report to the Committee on Human and Social Development on recent social developments in Africa (1);

(iii) Ad hoc expert groups: assessing and monitoring progress on human and social development in African countries (2); regional meeting to review progress towards the Millennium Development Goals in African countries (1); the role of subnational jurisdictions in achieving the Millennium Development Goals in Africa (1); youth employment opportunities in Africa (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: report on international migration (1); report on youth employment opportunities in Africa (1); the African Human and Social Development Report (1);

(ii) Non-recurrent publications: African Regional Review Report — International Conference on Population and Development + 10 (1); enhancing access to basic social services: the experience of African least developed countries (1); interventions for achieving the health Millennium Development Goals in Africa (1); poverty maps and Millennium Development Goals Atlas (1); the role of subnational jurisdictions in achieving the Millennium Development Goals in Africa (1);

(iii) Contribution to joint outputs: functional support to the Conference of Ministers on the Dakar/Ngor Declaration and the International Conference on Population and Development (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Fellowships and grants: visiting scholars, fellows and interns to enhance capacity in poverty, social policy, population and housing census analyses;

(ii) Field projects: enhancing knowledge-sharing on poverty reduction strategies and Millennium Development Goals, through the ECA poverty reduction strategies/Millennium Development Goals Learning Group; establishment of an African Regional Employment Network to provide a platform for exchange of policy experiences on employment issues; knowledge network to create, manage and share information on HIV/AIDS, using priorities established and activities conducted by the ECA, AU and other partners (Treatment Accelerated Programme); strengthening integration of population, and social policy issues in development planning.

Table 17A.37 **Resource requirements: subprogramme 10**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	—	2 927.0	—	12
Non-post	380.3	577.0	—	—
Subtotal	**380.3**	**3 504.0**	**—**	**12**
Extrabudgetary	—	4 051.1	—	5
Total	**380.3**	**7 555.1**	**—**	**17**

17A.110 The resource requirements in the amount of $2,927,000 for posts results from the redeployment of 2 P-5, 2 P-4, 4 P-3, 1 P-2 and 3 local level posts from subprogramme 6, Gender and women in development, in relation to the restructuring of ECA, which resulted in the establishment of a new subprogramme 10 as approved in the biennial programme plan for the biennium 2008-2009 (A/61/6/Rev.1, programme 14). Non-post resources of $577,000 reflect an increase of $196,700 related largely to the redeployment of resources from subprogramme 1, Trade, finance and economic development, and subprogramme 6, Gender and women in development, to provide for, inter alia, consultants and experts; travel of staff and contractual services.

17A.111 The provision of extrabudgetary resources ($4,051,100) is for operational activities designed to strengthen the capacity of member States to address social development issues in the areas of poverty, population, health, youth employment, and international migration. The activities of the subprogramme will include preparation, production and dissemination of reports on various social issues; field projects on enhancing knowledge-sharing on poverty reduction strategies and Millennium Development Goals; establishment of an African Regional Employment Network; training workshop and regional meetings; provide technical and functional support to the meeting of the follow-up committee of the Dakar/Ngor Declaration, and the regional review of the International Conference on Population and Development + 15; and enhancement of the capacity of member States in poverty, social policy, population and housing censuses analyses through fellowship programmes.

D. Programme support

Resource requirements (before recosting): $36,200,800

17A.112 Programme support services encompass the functions and structures relating to: management and development of human resources; publications and conference management; documentation, archive and record management; finance, library and management of central support services, including general services, information technology services, facilities management and the United Nations Health-Care Centre under the Division of Administration. The Division of Administration of a repositioned ECA will provide for clear reporting lines, with the objective of having greater focus, synergy and the attainment of results.

17A.113 The Division of Administration will continue to provide the above services to the ECA secretariat, its five subregional offices, and the African Institute for Economic Development and Planning; and coordinate with United Nations agencies based in Ethiopia on the United Nations Common House

and compound management. In particular, ECA will undertake promotion of the use of United Nations Health-Care Centre-Addis Ababa by boosting its marketing strategies and activities, including development and revision of its charge rates. Other activities will include provision of conference services, interpretation and verbatim reporting services; translation and editorial services; text processing, desktop publishing, proofreading and referencing services; documentation, reproduction, publication and distribution services; commercial and procurement services; travel management services; shipping and transportation services; protocol and visa services; stores, property and inventory management services; facilities management (including maintenance and new construction projects); library, and information and communication technology services.

17A.114 In addition, during the 2008-2009 biennium, the Division of Administration will continue to play a pivotal role in supporting the ECA secretariat, subregional offices and the African Institute for Economic Development and Planning, as well as the collocated United Nations agencies, in the framework of the new United Nations reform structure and initiatives, serving to enhance the effectiveness of the programme of work, staff productivity and administrative decision support. The domains of knowledge management and telecommunications have become highly critical and are required to support the growing need for robust, reliable and secure data communications with United Nations Headquarters in New York, the five offices in the subregions and the African Institute for Economic Development and Planning, within the region and globally.

Outputs

17A.115 During the biennium 2008-2009, the following outputs will be delivered:

(a) Administrative Support Services: provision of authoritative interpretation of financial policy and procedures, financial reporting, accounting policies and systems; modernization and integration of financial systems, the improvement of financial reporting and strengthening accountability within the Commission;

(b) Human resources management: recruitment and placement; staff administration to administer conditions of service of ECA staff, including the staff of the five ECA subregional offices; staff services, including reviewing and processing of a range of entitlements and benefits; career development activities designed to strengthen the skills and competency of the staff; Health-Care Centre; staff/management relations;

(c) Conference services, which in the repositioned ECA, have clustered conference and language servicing, publications, documentation and reproduction under one umbrella forming the Publications and Conference Management Section to provide the following services: meetings, interpretation and verbatim reporting services; translation and editorial services; documentation and publication services, including text processing;

(d) Library services: provision of enhanced information and knowledge management support to the ECA programme by leveraging its information resources, services, systems and links; and by promoting the use of emerging techniques and strategies in information and knowledge services through the development of digital and virtual library platforms and networks;

(e) Technical cooperation management: the activities include management of extrabudgetary resources; support in the mobilization of technical assistance and financial resources for technical cooperation projects, including review and finalization of project documents and preparation of specific grant agreements in line with donor specifications; continuous backstopping to projects, including writing of ad hoc papers and development policy. Other activities include managing the processing and reporting of all field and extrabudgetary

accounts, monitoring and recording of pledges from member States and various donors, and preparation of the related financial statements;

(f) Information technology services: provision of the overall computing, telecommunications, office automation, support for the ICT infrastructure, software and hardware support and services that will fully satisfy the evolving requirements of ECA, its five subregional offices and the African Institute for Economic Development and Planning; provision also of ICT services to collocated United Nations organizations, and support their ICT operational requirements in accordance with the United Nations common services agreement;

(g) Integrated Management Information System (IMIS): the transformation of technology in the context of IMIS made possible by applying information and communication technologies by: enabling decision-making and administrative processes to become more effective; facilitating the sharing of ECA institutional knowledge and information; providing substantive divisions with tools to carry out more effectively their programme of work; and providing higher-quality services to staff, organs and bodies of ECA and assure data security;

(h) Central support services: coordinate the preparation of the ECA procurement plan and manage implementation of the procurement process in a transparent and cost-effective manner; travel, logistics and transportation services, including the management of all the Commissions' travel activities as they relate to official travel of staff, dependants, participants and all others on official travel status to ECA; facilities management (including maintenance) through the provision of operation and maintenance services; archives and records management through the effective preservation of institutional memory and facilitation of seamless access to information needed for decision-making, knowledge management, evidence, programme analysis, and activity reporting; and administration and monitoring of commercial activities.

Table 17A.38 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular budget				
Post	25 977.5	23 021.6	248	232
Non-post	13 520.5	13 179.2	—	—
Subtotal	**39 498.0**	**36 200.8**	**248**	**232**
Extrabudgetary	4 409.9	4 163.3	47	46
Total	**43 907.9**	**40 364.1**	**295**	**278**

17A.116 The resource requirements of $23,021,600 for posts will provide for 232 posts and reflect a decrease of $2,955,900, which is the result of the outward redeployment of 1 D-1, 2 P-5, 4 P-4 and 9 local level posts, to Executive direction and management, to provide for the staffing of the Office of Strategic Planning and Programme Management. The amount of $13,179,200 for non-post requirements reflects a net decrease of $341,300, which is due to: decreases for travel of staff redeployed to Executive direction and management for the renamed Office of Strategic Planning and Programme Management; contractual services due to reduced requirements for external printing arising from technological advances in ECA publications process; general operating expenses due in part to redeployment of resources to ECA five subregional offices, partly offset by

increases mainly under rental of premises due to extensive maintenance requirements related to various civil, mechanical, electrical installations, carpentry and metal works, utilities, communications; and furniture and equipment.

Table 17A.39 **Summary of follow-up action taken to implement the relevant recommendations of the oversight bodies**

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/60/7 and Corr.1)	
The Committee requests that the proposals of the joint staff-management team and the actions taken in response to these proposals be reported in the next performance report (para. V.17).	ECA has taken note of the recommendation made by the Advisory Committee on Administrative and Budgetary Questions. The Joint Advisory Committee working group established in 2005 submitted its recommendation to the Executive Secretary. The recommendations, inter alia, include (i) profiles of all staff on general temporary assistance to be updated to assess them against available regular budget and extrabudgetary posts; (ii) Directors of Divisions to consider qualified staff funded from general temporary assistance for any vacancies; (iii) use income generated from other sources to accommodate staff funded from general temporary assistance performing functions in income generating areas; (iv) consideration of the special needs of the subregional offices. By concerned action by all concerned, ECA has been able to reduce the number of staff funded from general temporary assistance. The Executive Secretary has requested all Programme Managers to identify as much of the programme support funds as possible so that the number can be further reduced with a view to eventually enabling ECA to use general temporary assistance only in strictly temporary circumstances.
The Committee was informed that during 2006-2007 biennium, ECA will continue to strengthen its in-house printing capabilities for higher-quality printing and will also direct efforts and resources towards making publications available electronically. The Committee requests that progress in this regard be reported in the next proposed programme budget of ECA (para. V.19).	The Commission has completed the first phase of strengthening its in-house printing capabilities to meet the need for quality production of documents and publications. The Commission print shop has now been upgraded almost to the level of other print shops in the United Nations system; more improvement will be planned during the second phase. As a result of this, the following has been accomplished:

Brief description of the recommendation	*Action taken to implement the recommendation*
	(a) The Commission documents and those from other United Nations agencies based in Addis Ababa are now being printed internally in the most cost-effective, efficient and timely manner, particularly from the quality point of view. (b) Internally, to have conformity; branding; and documents layout, size, colour, printing and print finishing with the ultimate aim of improving quality, and reduce transaction cost, the Commission has integrated the publishing and printing functions offering one-stop service in all production services from data processing through printing to dissemination. (c) To keep abreast of new technology and maintain improvement on quality of publications with reduced lead time, the Commission aims at improving the technical skills of staff by constant training and deploying a Professional post to this area.
Requirements for travel of staff, estimated at $1,736,600 (before recosting) remain unchanged from 2004-2005, but nonetheless, in the view of the Advisory Committee, remain high. As discussed in paragraph V.5 ..., the investments in ICT and videoconferencing infrastructure should lead to less travel, especially between ECA and its regional offices and to destinations outside of Africa (see A/58/7, para V.18). The Committee reiterates its view that, given the high cost of travel in the region, with each trip budgeted at a minimum of $2,000, efforts to limit travel should be pursued vigorously. The Committee requests that progress in this regard be reported in the next proposed programme budget of ECA (para. V.20).	ECA has undertaken efforts to reduce travel of staff and increase the use of teleconferencing and videoconferencing. The travel of staff in the biennium 2006-2007 is expected to reflect a reduction by approximately 13.9 per cent over the 2004-2005 biennium.

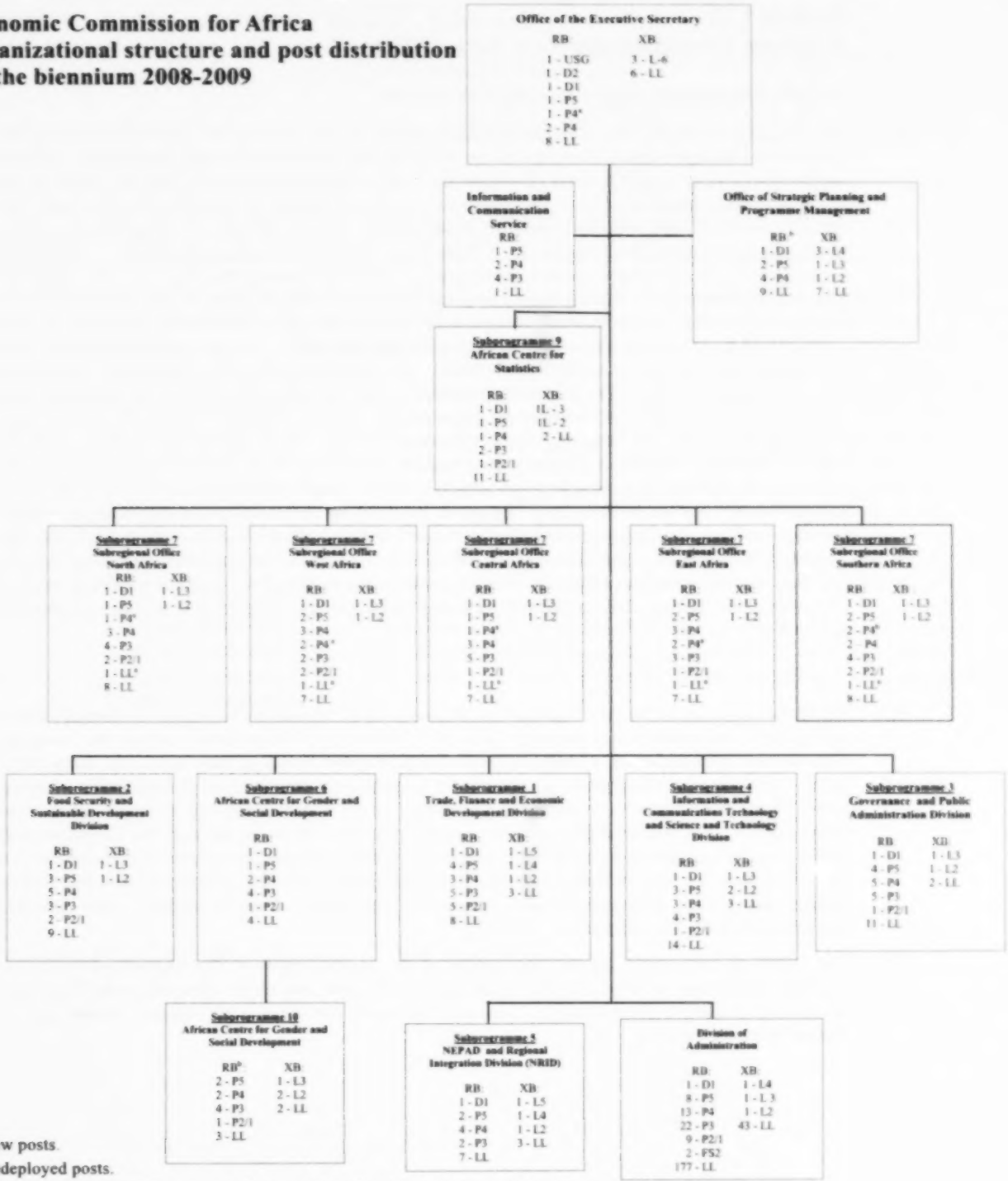
Brief description of the recommendation	*Action taken to implement the recommendation*
The Committee reiterates its opinion that there is a potential for considerable efficiency and productivity gains, as well as for cost savings under temporary assistance for meetings for translation, interpretation, proofreading and editorial services. It requests once again that ECA explore all opportunities for sharing the spare capacity that may be available at other duty stations at a given time and that it report on progress in this area in the proposed programme budget for the biennium 2008-2009 (para. V.22).	United Nations Office at Nairobi: The ECA has from October 2004 to June 2006 addressed 22 requests to United Nations Office at Nairobi for interpretation services for selected meetings. Of the 22 requests, United Nations Office at Nairobi could provide the services of about only 6. In addition, it was very difficult to secure a full team. ECA reimburses the cost of travel and daily susbsistence allowance only. No salary is involved. United Nations Office at Nairobi has not been able to provide translation work for ECA because they do not have the capacity. Rather ECA translation requests addressed to United Nations Office at Nairobi are outsourced by United Nations Office at Nairobi, ECA reimburses United Nations Office at Nairobi the translation fees plus charges, which has become costly. ECA will continue its collaboration with United Nations Office at Nairobi. United Nations Office at Geneva: Since 2004 ECA has been securing the services of a seasoned United Nations Office at Geneva French Reviser for preparation of its major conferences (Conference of Ministers of Finance, Planning and Economic Development and various African Development Forum meetings). Although ECA reimburses to United Nations Office at Geneva the reviser's salary for the period he is assigned to the Commission, including travel cost, there is a substantial gain in terms of quality and timeliness of work produced, including compliance with United Nations language standards. United Nations Headquarters: ECA also started a translators/revisers exchange programme with Headquarters in 2004. This allows translators and revisers to be exposed to the working environment and be familiar with the terminology of the subject matters covered by both duty stations.

Brief description of the recommendation	*Action taken to implement the recommendation*
Report of the Board of Auditors (A/61/5, vol. I, chap. II)	
The Administration agreed with the Board's recommendation that the Economic Commission for Africa, in consultation with United Nations Headquarters, reconsider its service charge policy in respect of discounts given (para. 334).	A new charge policy has been adopted and was implemented in January 2007. Based on the new policy, United Nations Conference Centre — Addis Ababa has ceased to apply discounts previously given to United Nations agencies.
The Board recommends that the Economic Commission for Africa finalize and implement the proposed adjustment to its price list for conference rooms and offices and annually revise the prices accordingly (para. 338).	The adjusted price list for conference rooms, offices and equipment has been in force and applied at United Nations Conference Centre — Addis Ababa since January 2007. These rates will continue to be revised in accordance with the market demand with a mandatory biannual review.
The Administration agreed with the Board's recommendation that the Economic Commission for Africa, in coordination with United Nations Headquarters, market the conference centre among Member States and United Nations offices and agencies in order to optimize its utilization. It also agreed with the Board's recommendation that the Commission undertake a feasibility study of the potential usage of the conference centre and present the report to United Nations Headquarters for consideration (para. 341).	(a) It is to be noted that the utilization rate of United Nations Conference Centre — Addis Ababa has increased significantly subsequent to this audit recommendation. The utilization rate as of 31 December 2006 was over 60 per cent as compared to 42 per cent in 2005. Aggressive marketing efforts were undertaken and still continue in the following directions: (i) Liaison with the Ethiopian Government through the International Organizations Directorate at the Ministry of Foreign Affairs to promote the United Nations Conference Centre — Addis Ababa among Member States during the General Assembly as well as United Nations agencies, offices and funds; (ii) Direct and constant contact with big clients and regular clients including regional offices of United Nations agencies based in Addis Ababa to attract more statutory and regional conferences; (iii) Planned activities with Addis Ababa Tourism Commission to optimize the utilization of United Nations Conference Centre — Addis Ababa by marketing Addis Ababa as a conference city.

Brief description of the recommendation	*Action taken to implement the recommendation*
	(b) The organizations authorized to use United Nations Conference Centre — Addis Ababa were reviewed during the visit of the Assistant Secretary-General/Department for General Assembly and Conference Management to ECA in August 2006. United Nations entities, accredited Embassies, Ethiopian Government institutions, the African Union Commission, accredited non-governmental organizations as well as reputable corporations are given access to hold meetings at United Nations Conference Centre — Addis Ababa. This has led to a significant increase in the use of the United Nations Conference Centre facilities. (c) A major repositioning and restructuring exercise was undertaken in ECA during most of 2006, which led to the establishment of the Publication and Conference Management Division. This was followed by the redeployment of staff commission-wide in August 2006. This restructuring of ECA was mentioned in final report of the Assistant Secretary-General/Department for General Assembly and Conference Management of 6 September 2006 on his mission to Nairobi and Addis Ababa. (d) Further to the ongoing marketing operations, the feasibility study on the potential usage of United Nations Conference Centre — Addis Ababa shall be conducted at a second stage towards the end of 2007 or early 2008.
The Administration agreed with the Board's recommendation that the Economic Commission for Africa, in consultation with the other regional commissions, United Nations Headquarters and the United Nations Development Group, develop policies and guidelines to foster regional inter-agency coordination among the United Nations agencies. The Board also recommends that the Economic Commission for Africa participate in all United Nations country team meetings, which serve as a platform for sharing information and hence would minimize the risk of duplication of effort	The annual regional consultation meetings currently serve as the main coordinating mechanism for United Nations agencies working in Africa. It carries out its activities in support of NEPAD through a cluster arrangement, working closely with the African Union, regional economic communities and the NEPAD secretariat. One way of strengthening the existing coordination mechanism is to develop clear guidelines to promote joint planning and synchronization of work programme cycles and priorities, with due regard to the

Brief description of the recommendation	*Action taken to implement the recommendation*
(para. 368).	comparative advantages and expertise of each agency. Similarly, ECA will participate in activities of the United Nations country team in order to bring the dimension to bear on the operational activities of United Nations agencies operating at the country level.
The Board recommends that the Economic Commission for Africa follow up with the concerned agencies and organizations the outstanding rentals for 2004. The Board also recommends that the Economic Commission for Africa include in the memorandums of understanding a clause that specifies the payment terms as well as a penalty clause in respect of late rental payments (para. 581).	Discussions were held with United Nations agencies. The resulting recommendation is being gradually implemented. With regard to the penalty clause, advice from the Office of Legal Affairs pending.
The Board recommends that the Economic Commission for Africa, on an annual basis, attach an addendum signed by both parties to each memorandum of understanding, containing an indication of the specific area size, a description of space rented and the approved rental rate to be charged for the specific period (para. 584).	ECA is of the opinion that the annual letter sent to the United Nations agencies is sufficient (as it contains all the details required) for the purpose. However, with effect from 2007, the agencies will be required to sign the letter ascertaining agreement and acceptance of the details.
The Board recommends that the Economic Commission for Africa, in consultation with the other United Nations offices and agencies in Ethiopia, explore the possibility of establishing and managing more common services, such as procurement, which could be to the benefit of all (para. 591).	Some mechanism has already been put in place for undertaking common services, such as travel, Internet provision, satellite services and access to global private networks of sister organizations; videoconference facilities; telephony, desktop maintenance; IT training; LAN management and administration; Lotus Notes and corporate mail services; wireless MAN. A major challenge, however, is coordinating common procurement since many of the agencies rely on their headquarters for their procurement. Nevertheless, ECA will endeavour to pursue this with the United Nations country team.

Economic Commission for Africa
Organizational structure and post distribution for the biennium 2008-2009



[a] New posts.

[b] Redeployed posts.

RB — regular budget; XB — extrabudgetary; LL — local level; USG — Under-Secretary-General.

Section 17B
Regional Commissions New York Office

Resource requirements (before recosting): $1,685,800

17B.1 The Regional Commissions New York Office serves as the focal point for all aspects of the substantive and operational activities of the five regional commissions with departments, offices and programmes at United Nations Headquarters. It also maintains regular contact, on behalf of the regional commissions, with permanent missions of States Members to the United Nations, relevant intergovernmental and non-governmental organizations, liaison offices of organizations of the United Nations system and the public in New York. The Office acts as the global coordinating secretariat for the cooperative and interregional activities among the regional commissions; services the meetings of the Executive Secretaries and provides support to the functions of the current Coordinator of the regional commissions. It provides the commissions with analysis and synthesis of developments as they occur during intergovernmental and inter-agency meetings held at Headquarters, as well as policy recommendations relating to these developments. The Office provides substantive and representational activities to the General Assembly and the Economic and Social Council relevant to the work of the regional commissions. Through its participation in these global intergovernmental meetings, the Office ensures that the mandates and activities of the regional commissions, which address a wide variety of economic and social issues, are taken into account in the deliberations and recommendations of the General Assembly and the Economic and Social Council and their subsidiary bodies. It participates in inter-agency and inter-secretariat meetings such as the United Nations System Chief Executives Board for Coordination (CEB), the United Nations Development Group and the Executive Committee on Economic and Social Affairs and their subsidiary bodies to ensure effective representation of all the regional commissions and relevant United Nations organizations, including the funds and programmes and the specialized agencies.

Outputs

17B.2 The Office represents the five regional commissions at Headquarters at intergovernmental, inter-agency and inter-secretariat meetings; acts as a channel of information among the regional commissions, Headquarters, permanent missions of Member States in New York and the general public; and acts as a coordinating secretariat for interregional cooperation, including as a clearing house for the development account project proposals of the commissions and in support of the role of the current Coordinator of the regional commissions. The Office in line with the Economic and Social Council mandate in its resolution 1998/46 publishes a biennial newsletter in print and on the United Nations website, which is circulated to delegations, relevant entities within the United Nations and funds, programmes and agencies of the United Nations system, other relevant institutions and the general public.

17B.3 The Office is responsible for the preparation of the annual report of the Secretary-General on regional cooperation in the economic, social and related fields, which is submitted to the Economic and Social Council at its substantive session. The report combines three separate annual reports mandated by the Council.

Table 17.B.1 **Resource requirements: Regional Commissions New York Office**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2006-2007*	*2008-2009 (before recosting)*	*2006-2007*	*2008-2009*
Regular Budget				
Post	1 599.1	1 576.3	6	6
Non-Post	109.5	109.5	—	—
Total	**1 708.6**	**1 685.8**	**6**	**6**

17B.4 The amount of $1,685,800, comprises: (a) $1,576,300 for six posts in the Regional Commissions New York Office, reflecting a net decrease of $22,800, resulting from (i) the establishment of a new P-3 post as of 2009 with responsibility to follow up and address a cluster of economic and sustainable development-related issues and the implementation of the global United Nations conferences; carry out necessary substantive research and analysis; ensure that lessons learned from recent global findings and policy guidelines relating to economic and sustainable development are shared and disseminated to the regional commissions; promote the effective implementation of the provisions of Economic and Social Council resolution 1998/46, annex III; provide support to intergovernmental bodies; represent the regional commissions, as appropriate, at intergovernmental and inter-agency meetings; prepare joint inputs of the regional commissions to global reports, as necessary; provide substantive servicing of meetings and support to the production and publication by the Office of the biannual newsletter "Regional Commissions Development"; and advise and prepare analytical reports of developments and resolutions; and (ii) the abolition of one General Service (Principal level) post in the light of streamlining operations and application of information technology leading to redistribution of existing functions of the post and need for greater professional capacity; and (b) an amount of $109,500 for related non-post requirements, including, inter alia, travel of staff, general operating expenses and furniture and equipment.

Annex

Outputs produced in 2006-2007 not to be carried out in the biennium 2008-2009

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1. Facilitating economic and social policy			
17A.35 (a) (ii)	Two reports to the Committee on Development Information	2	Reports to the new Committee on Statistics under the Statistics subprogramme will be prepared instead
	Ad hoc expert group meetings on assessing economic performance	2	The meetings will be on tracking progress on Africa's economic development instead
17A.35 (a) (iii)	Ad hoc expert group on capital flows and development of African economies	1	Non-recurrent
17A.35 (a) (iii)	Ad hoc expert group public expenditure and service delivery in Africa	1	Non-recurrent
17A.35 (b) (i)	*Policy Research Report: mainstreaming health/equity into the development agenda*	1	Subsumed in the flagship publication on African human and social development report under the Social development subprogramme
17A.35 (b) (ii)	Public expenditure and service delivery in Africa	1	Non-recurrent publication
17A.35 (b) (ii)	Measurement of the information sector	1	Non-recurrent publication
17A.35 (b) (ii)	Capital flows and development of African economies	1	Non-recurrent publication
17A.35 (b) (ii)	United Nations poverty decade 1996-2006: assessing the United Nations Millennium Development Goals, poverty eradication and equity	1	Non-recurrent publication
17A.35 (b) (ii)	Challenges and opportunities for African least developed countries	1	A report on issues affecting African least developed countries will be prepared instead

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.35 (b) (iii)	Promotional materials for African Statistics Day (posters and press communiqués)	1	Promotional materials for African Statistics Day will be prepared under the Statistics subprogramme instead
Total subprogramme 1		**13**	
Subprogramme 2, Fostering sustainable development			
17A.39 (a) (i)	Session of the Committee on Sustainable Development	4	The Committee will be replaced by the Committee on Food Security and Sustainable Development instead
17A.39 (a) (ii)	Reports to the Committee on Sustainable Development	3	Reports to the new Committee on Food Security and Sustainable Development will be prepared instead
17A.39 (a) (iii)	Ad hoc expert group meeting on fostering agricultural transformation in Africa	1	Non-recurrent
17A.39 (b) (i)	Bulletin on sustainable development in Africa	1	Subsumed in the flagship publication on sustainable development in Africa
17A.39 (b) (i)	Publication on monitoring and assessing progress on sustainable development in Africa	1	The publication will be replaced by a sustainable development report on Africa
17A.39 (b) (ii)	Africa regional review report on land, agriculture and rural development and drought and desertification	1	Non-recurrent
17A.39 (b) (ii)	Report on building science, technology and innovation systems for sustainable development in Africa	1	Non-recurrent
17A.39 (b) (ii)	Report on development and implementation of national strategies for sustainable development: experiences and lessons learned	1	Non-recurrent
17A.39 (b) (ii)	Report on international migration and development: implications for Africa	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.39 (b) (ii)	Report on promoting mineral cluster development	2	Non-recurrent
17A.39 (b) (ii)	Report on unleashing energy access in Africa: fostering rural energy for sustainable development	1	Non-recurrent
17A.39 (b) (iii)	Africa water information clearing house	1	Subsumed under a field project on the development of national nodes of African Water Information Clearing House to be implemented under the Economic cooperation and regional integration subprogramme
17A.39 (b) (iii)	Website on fostering sustainable development in Africa	1	Developed
17A.39 (b) (iii)	Food security information clearing house	1	Activity subsumed under ECA functional support to the work of the African Water Information Clearing House
17A.39 (b) (iv)	Functional support for the *Africa Water Development Report*	1	Integrated into ECA flagship publication — *Africa Water Development Report* — to be produced under the Economic cooperation and regional integration subprogramme
17A.39 (b) (iv)	Functional support for the *Africa Water Journal*	1	Subsumed under the activities of the United Nations Water/Africa Group to be implemented under the Economic cooperation and regional integration subprogramme
17A.39 (c) (iii)	Field project on the development, transfer and application of biotechnology for sustainable development in Africa	1	Completed

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.39 (c) (iii)	Field project on further development and implementation of the population, environment, development and agriculture model and other analytical tools on sustainable development	1	A model will be developed with the African Union under a field project on climate and development programmes instead
17A.39 (c) (iii)	Field project on institutional strengthening of the Inter-Agency Group on Water in Africa	1	Subsumed under ECA functional support to the work of the United Nations Water/Africa Group to be implemented under the subprogramme on economic cooperation and regional integration
17A.39 (c) (iii)	Field project on the follow-up to implementation of the International Decade of Action: water is life in Africa	1	Non-recurrent
17A.39 (c) (iii)	Field project on the relationship among women's reproductive health, HIV/AIDS and food security in rural Africa	1	Non-recurrent
Total subprogramme 2		**27**	
Subprogramme 3, Strengthening development management			
17A.43 (a) (i)	Sessions of the Committee on Human Development and Civil Society	4	The Committee will be replaced by the Committee on Governance and Popular Participation
17A.43 (a) (ii)	Reports to the Committee on Human Development and Civil Society	3	The reports will be made to the Committee on Governance and Popular Participation instead
17A.43 (a) (iii)	Ad hoc expert group meeting on deepening judiciary effectiveness in combating corruption	1	Non-recurrent
17A.43 (b) (ii)	Report on deepening judiciary effectiveness in combating corruption	1	Non-recurrent publication

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.43 (b) (ii)	Report on enhancing stakeholder's participation in policy formulation and implementation	1	Non-recurrent publication
17A.43 (b) (ii)	Report on harnessing traditional governance institutions	1	Non-recurrent publication
17A.43 (b) (ii)	Report on political parties and good governance in Africa: lessons learned and the way forward	1	Non-recurrent publication
17A.43 (b) (ii)	Report on promoting codes and standards of good economic and corporate governance	1	Non-recurrent publication
17A.43 (b) (ii)	Report on the role of Parliament in the Medium-Term Expenditure Framework process	1	Non-recurrent publication
17A.43 (b) (iii)	Lecture on key strategic issues bearing on political governance in Africa	1	Guided tours for African business leaders will be organized instead
17A.43 (b) (iv)	Booklets on selected messages from the African governance study	12	Country governance profiles will be prepared instead
17A.43 (b) (v)	Database of experts, institutions and networks on governance	1	Replaced by promotional materials on best practices of civil society
17A.43 (b) (vi)	Films, videotapes, radio broadcasts, news tapes, documentaries and feature programmes on the governance experience	1	Completed for the third African Development Forum, held in October 2004
17A.43 (c) (iii)	Field project on analytical work in support of NEPAD, including the African Peer Review Mechanism country assessment process	1	A project on supporting the African Peer Review Mechanism will be implemented instead

A/60/6 and Corr.1, paragraph	Output	Quantity	Reason for discontinuation
17A.43 (c) (iii)	Field project on assessing and monitoring governance in selected African countries	1	A project on monitoring and assessing progress towards good governance in Africa will be implemented instead
Total subprogramme 3		**31**	
Subprogramme 4, Harnessing information for development			
17A.47 (a) (i)	Sessions of the Committee on Development Information	6	The Committee will be replaced by the Committee on Development Information, Science and Technology
17A.47 (a) (ii)	Reports to the Committee on Development Information	2	The reports will be made to the Committee on Development Information, Science and Technology instead
17A.47 (b) (i)	Information and communication technologies trends in national policy implementation	1	A recurrent publication on innovation and knowledge trends in national development policy implementation will be produced instead
17A.47 (b) (ii)	Report entitled *African Information Society Initiative: ten years after*	1	Non-recurrent publication
17A.47 (b) (ii)	Report on geo-information in socio-economic development	1	Non-recurrent publication
17A.47 (b) (ii)	Report on land management information systems in the knowledge economy	1	Non-recurrent publication
17A.47 (b) (ii)	Report on national information and communication infrastructure good practices and lessons learned	1	Non-recurrent publication
17A.47 (b) (ii)	Report on the role of development information in the economy	1	Non-recurrent publication
17A.47 (b) (iv)	Information kit on African development topics and resource kit on virtual libraries	1	Policy briefs and position papers on knowledge economy issues will be prepared instead

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.47 (b) (v)	A clearing house gateway at ECA for available data and information products	1	Spatial databases on fundamental and thematic datasets for the ECA node of the African Regional Geo-spatial Data Infrastructure will be developed instead
17A.47 (b) (v)	Implementation guidebook on the World Summit on the Information Society	1	Non-recurrent
17A.47 (b) (vi)	Information on the development of video programmes, Web resources, newsletters, the Internet, databases and discussion lists	1	Developed
17A.47 (c) (iv)	Field project on the Information Technology Centre for Africa	1	A field project on the Science and Technology Centre for Africa will be implemented instead
17A.47 (c) (iv)	Field project on the promotion of the information society in Africa with the focus on new trends, including the United Nations Millennium Development Goals and indicators	1	A field project on promoting the information society and the knowledge economy in Africa will be implemented instead
Total subprogramme 4		**20**	
Subprogramme 5, Promoting trade and regional integration			
17A.51 (a) (i)	Ad hoc expert group meetings on fostering effective integration in the global economy for Africa through the World Trade Organization and Economic Partnership Agreement negotiations and mainstreaming trade into national development strategies	2	Non-recurrent
17A.51 (b) (ii)	Report on the assessment of policy convergence in regional	1	Non-recurrent publication

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.51 (b) (ii)	Report on effective provision of regional public goods: case of rationalization and coordination of transport sector policies and programme	1	Non-recurrent publication
17A.51 (b) (ii)	Report on securing effective integration in the global economy through trade: Africa's options in the World Trade Organization and Economic Partnership Agreement negotiations	1	Non-recurrent publication
17A.51 (b) (ii)	Report on the status of transport development in Africa	1	Non-recurrent publication
17A.51 (b) (ii)	Report on best practices in trade policies and national development plan	1	Non-recurrent publication
17A.51 (b) (iii)	Special event on the Fourth African Road Safety Congress	1	Non-recurrent
Total subprogramme 5		**8**	
Subprogramme 6, Promoting the advancement of women			
17A.55 (a) (iii)	Ad hoc expert group meeting on review and validation of the *African Women's Report*	1	Non-recurrent
17A.55 (b) (i)	*Gender Net*	2	A compendium on best practices in gender mainstreaming will be published instead
17A.55 (b) (ii)	Advocacy for gender equality using the outcome of the African Gender and Development Index	1	Non-recurrent publication
17A.55 (b) (ii)	Status of implementation of NEPAD: a gender perspective	1	Non-recurrent publication
17A.55 (a) (iii)	A manual on national satellite accounts of household production for Africa	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.55 (a) (iii)	Guidelines for assessing national gender policy frameworks	1	Non-recurrent
17A.55 (c) (ii)	Training courses, seminars and workshops: three regional workshops for policymakers on national satellite accounts of household production and gender mainstreaming	3	Non-recurrent
Total subprogramme 6		**11**	

Subprogramme 7, Supporting subregional activities for development
Component 1: Subregional activities for development in North Africa

17A.60 (a) (i)	Substantive servicing of two sessions of the Intergovernmental Committee of Experts	8	The sessions of the Committee will be replaced by ministerial sessions instead
17A.60 (a) (ii)	Reports to the Intergovernmental Committee of Experts on economic and social conditions in North Africa	6	Reports will be made to the ministerial sessions instead
17A.60 (a) (ii)	Ad hoc expert group meeting on the implementation of NEPAD in North Africa	1	Non-recurrent
17A.60 (a) (iii)	Ad hoc expert group meeting on mainstreaming gender in development policies in North Africa: tools and methodologies	1	Non-recurrent
17A.60 (a) (iii)	Ad hoc expert group meeting on strategies for sustainable development: experiences and lessons	1	Non-recurrent
17A.60 (a) (iii)	Ad hoc expert group meeting on promoting codes and standards of good economic and corporate governance in North Africa	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.60 (b) (i)	Subregional water development report	1	Subsumed under the *African Water Development Report* under the Economic cooperation and regional integration subprogramme
17A.60 (b) (ii)	Report on intraregional trade: rules of origin in North Africa	1	Non-recurrent publication
17A.60 (b) (ii)	Report on capital mobility among North African countries	1	Non-recurrent publication
17A.60 (b) (ii)	Report on strategies for sustainable development: experiences and lessons in North Africa	1	Non-recurrent publication
17A.60 (c) (ii)	Workshop on ECA African Gender Development Index	1	Non-recurrent
17A.60 (c) (iii)	Joint ECA/Economic and Social Commission for Western Asia/Economic Commission for Europe Mediterranean Initiative: Alternative approach to financing new and renewable energy projects	1	Non-recurrent
Subprogramme 7, Supporting subregional activities for development Component 2: Subregional activities for development in West Africa			
17A.62 (a) (i)	Substantive servicing of the sessions of the Intergovernmental Committee of Experts	8	The sessions of the Committee will be replaced by ministerial sessions
17A.62 (a) (ii)	Reports to the Intergovernmental Committee of Experts	7	Reports will be made to the ministerial sessions instead
17A.62 (a) (iii)	Ad hoc expert group meeting on identification and analysis of growth-led subsectors with high potential for the expansion of small and medium-scale enterprises in the export sector	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.62 (a) (iii)	Ad hoc expert group meeting on political parties and good governance in Africa: lessons learned and the way forward	1	Non-recurrent
17A.62 (a) (iii)	Ad hoc expert group meeting on challenges and opportunities for African least developed countries	1	Non-recurrent
17A.62 (b) (i)	Report on the midterm assessment of the attainment of the United Nations Millennium Development Goals in West Africa	1	Non-recurrent publication
17A.62 (b) (i)	Report on the promotion of macroeconomic policies conducive to employment generation, with emphasis on women's and youth self-employment	1	Non-recurrent publication
17A.62 (b) (i)	Report on the identification and analysis of growth-led subsectors with high potential for the expansion of small and medium-scale enterprises in the export sector	1	Non-recurrent publication
17A.62 (b) (i)	Report on harnessing traditional governance institutions	1	Non-recurrent publication
17A.62 (b) (i)	Report on the assessment of policy convergence in regional economic communities for effective regional integration	1	Non-recurrent publication
17A.62 (b) (ii)	African Development Forum: support for implementation of NEPAD in West Africa	1	Non-recurrent
17A.62 (b) (ii)	Potential of e-commerce for the expansion of intra-West African trade	1	Non-recurrent
17A.62 (c) (ii)	Workshop on peace culture education	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.62 (c) (ii)	Workshop on physical infrastructure development programme planning and analysis	1	Non-recurrent
17A.62 (c) (ii)	Workshops on the promotion of norms and standards for improved market access	1	Non-recurrent
17A.62 (c) (ii)	Workshops on the ECA African Gender Development Index	1	Non-recurrent
17A.62 (c) (iii)	Field project on support to the implementation of the ECOWAS medium-term strategic plan and UEMOA economic programme under NEPAD	1	Subsumed under a similar project on institutional strengthening of ECOWAS and UEMOA
17A.62 (c) (iii)	Field project on post-conflict rehabilitation and reconstruction programme for West Africa	1	Non-recurrent
17A.62 (c) (iii)	Field project on support to national statistics offices of West African countries in the use of ECA-developed gender indexes for data generation and utilization of gender disaggregated data	1	Non-recurrent
Subprogramme 7, Supporting subregional activities for development			
Component 3: Subregional activities for development in Central Africa			
17A.64 (a) (i)	Substantive servicing of meetings of the sessions of the Intergovernmental Committee of Experts	8	The sessions of the Committee will be replaced by ministerial sessions
17A.64 (a) (ii)	Reports to the Intergovernmental Committee of Experts	8	Reports will be made to the ministerial sessions instead
17A.64 (a) (iii)	Ad hoc expert group meeting on regional infrastructure programme and facilitation in transit corridors	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.64 (a) (iii)	Ad hoc expert group meeting on harmonization of Central African regional economic communities programmes	1	Non-recurrent
17A.64 (a) (iii)	Ad hoc expert group meeting on promoting regional action for the provision of regional public goods: case of rationalization and coordination of transport sector policies and programmes	1	Non-recurrent
17A.64 (a) (iii)	Ad hoc expert group meeting on harnessing information for development	1	Non-recurrent
17A.64 (b) (i)	Report on achieving NEPAD and the United Nations Millennium Development Goals: transport facilitation in selected corridors	1	Non-recurrent publication
17A.64 (b) (i)	Report on assessing Central African economies	1	Non-recurrent publication
17A.64 (b) (i)	Report on harnessing traditional governance institutions	1	Non-recurrent publication
17A.64 (b) (i)	Report on the assessment of policy convergence in regional economic communities for effective regional integration	1	Non-recurrent publication
17A.64 (b) (ii)	African Development Forum: support for implementation of NEPAD in Central Africa	1	Non-recurrent
17A.64 (b) (iii)	Database of experts in Central Africa and geo-information systems on transport infrastructure in Central Africa	1	Developed
17A.64 (c) (ii)	Workshop on assessing economic performance	1	Non-recurrent
17A.64 (c) (ii)	Workshop on strengthening institutions for good governance	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.64 (c) (ii)	Workshop on youth and development	1	Non-recurrent
17A.64 (c) (ii)	Workshop on the ECA African Gender Development Index	1	Non-recurrent
17A.64 (c) (iii)	Field project on the role of women in transborder trade for achieving security in Central Africa	1	Non-recurrent
17A.64 (c) (iii)	Field project on improving statistical data on intra-trade in Central Africa	1	Non-recurrent
Subprogramme 7, Supporting subregional activities for development Component 4: Subregional activities for development in East Africa			
17A.66 (a) (i)	Substantive servicing of meetings of two sessions of the Intergovernmental Committee of Experts	8	The sessions of the Committee will be replaced by ministerial sessions
17A.66 (a) (ii)	Reports to the Intergovernmental Committee of Experts on economic and social conditions in East Africa	8	Reports will be made to the ministerial sessions instead
17A.66 (a) (iii)	Ad hoc expert group meeting on food security and sustainable development: a review of policy instruments and subregional arrangements for cooperation in East Africa	1	Non-recurrent
17A.66 (a) (iii)	Ad hoc expert group meeting on the interrelation between poverty reduction strategy papers, the United Nations Millennium Development Goals and macroeconomic policies and their impact on poverty reduction in East Africa	1	Non-recurrent
17A.66 (a) (iii)	Ad hoc expert group meeting on the assessment of policy convergence in regional economic communities for effective regional integration	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.66 (b) (i)	Study on customs cooperation within the Common Market for East and Southern Africa and the East African Community	1	Non-recurrent publication
17A.66 (b) (i)	Report on food security and sustainable development strategies, programmes and policies in the subregion	1	Non-recurrent publication
17A.66 (b) (i)	Report on subregional cooperation in infrastructure development and utilization	1	Non-recurrent publication
17A.66 (b) (i)	Report on harnessing traditional governance institutions	1	Non-recurrent publication
17A.66 (b) (ii)	Report on the assessment of policy convergence in regional economic communities for effective regional integration	1	Non-recurrent publication
17A.66 (b) (ii)	African Development Forum: river/lake basin and energy development in East Africa	1	Non-recurrent
17A.66 (c) (ii)	Workshop on macroeconomic policy design and analysis and the integration of regional cooperation/integration strategies in national policies	1	Non-recurrent
17A.66 (c) (ii)	Workshop on transit corridor systems and procedures in East Africa	1	Non-recurrent
17A.66 (c) (ii)	Workshop on the ECA African Gender Development Index	1	Non-recurrent
17A.66 (c) (iii)	Field project on the establishment of trade points and trade information systems among member States of the Great Lakes area	1	Non-recurrent
17A.66 (c) (iii)	Field project on support to subregional groupings for the implementation of NEPAD and related initiatives	1	Subsumed in a similar project on institutional strengthening of COMESA/AEC/IGAD

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 7, Supporting subregional activities for development			
Component 5: Subregional activities for development in Southern Africa			
17A.68 (a) (i)	Substantive servicing of meetings of two sessions of the Intergovernmental Committee of Experts	8	The sessions of the Committee will be replaced by ministerial sessions
17A.68 (a) (ii)	Reports to the Intergovernmental Committee of Experts	8	Reports will be made to the ministerial sessions instead
17A.68 (a) (iii)	Ad hoc expert group meeting on the impact of food aid and agricultural subsidies on long-term sustainability of food security in Southern Africa	1	Non-recurrent
17A.68 (a) (iii)	Peer review meeting on role of development information in the economy	1	Non-recurrent
17A.68 (a) (iii)	Ad hoc expert group meeting on the measurement of the informal sector	1	Non-recurrent
17A.68 (b) (i)	Report on the impact of food aid and agricultural subsidies on long-term sustainability of food security in Southern Africa	1	Non-recurrent
17A.68 (b) (i)	Report on trade and transport development in Southern Africa	1	Non-recurrent
17A.68 (b) (i)	Report on harnessing traditional governance institutions	1	Non-recurrent
17A.68 (b) (i)	Report on the assessment of policy convergence in regional economic communities for effective regional integration	1	Non-recurrent
17A.68 (b) (ii)	African Development Forum: implementation of protocols in the Southern Africa Development Community subregion	1	Non-recurrent

A/60/6 and Corr.1, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
17A.68 (b) (iii)	Database of experts, institutions and networks on governance in Southern Africa	1	Developed
17A.68 (c) (ii)	Workshop on electoral systems	1	Non-recurrent
17A.68 (c) (ii)	Workshop on the ECA African Gender Development Index	1	Non-recurrent
17A.68 (c) (iii)	Field project on the development of the informal sector in selected countries in Southern Africa	1	Non-recurrent
17A.68 (c) (iii)	Field project on support to the implementation of NEPAD in Southern Africa	1	Non-recurrent
Total subprogramme 7		**147**	
Subprogramme 8, Development planning and administration			
17A.72 (a) (ii)	Report to the Conference of African Ministers of Finance, Planning and Economic Development	1	Subsumed in the annual report on the work of ECA to the Conference
17A.72 (b) (i)	Newsletters of the African Institute for Economic Development and Planning	4	Two case studies on best practices to enhance the role of the State in public affairs will be published instead
17A.72 (b) (ii)	Studies on institutional development, long-term perspectives, macroeconomic policy, the political economy and technology policy	5	Non-recurrent publications
Total subprogramme 8		**10**	
Grand total		**267**	